# SWAGGART ENTERPRISES, INC.

www.swaggartenterprises.com

81089 North Edwards Road – PO Box 250 – Hermiston, OR 97838 Phone 541-289-1641 – Fax 541-289-1642 Cecil Swaggart 541-969-9256 (Cell) – Nancy Swaggart 541-969-2922 (Cell) E-Mail: <u>Swaggartent@earthlink.net</u>

February 1, 2017

Ms. Nancy Feser State of Nevada, Purchasing Division 515 E. Musser Street, Suite 300 Carson City, NV 89701

Telephone 775-684-0175

Subject: Letter of Transmittal: Statement of Qualifications For RFQ 3282 Fire Fuels Reduction & Vegetation Management Due 2:00 PM, February 7, 2017

Dear Ms. Feser:

We have enclosed our Statement of Qualifications for the subject solicitation.

Our submittal package contains the following:

Part I A – Technical SOQ: One signed Master and five copies Part II – Confidential Financial Information: One Master Master CD containing Part I A: One CD, 12 files in pdf file format Public Records CD containing Part I A: One CD, 12 files in pdf file format

The Statement of Qualifications does not include any confidential information, so we are not submitting Part I B – Confidential Technical SOQ.

Please note: Lacking specific instructions, we have placed Attachment H (showing the items for which we are presenting our qualifications) under Tab 3 following the Vendor Information Sheet.

If you have any questions, need any clarifications, or find any inadvertent errors or omissions we need to correct, you can contact me by telephone or email (see below my signature) or you can call Cecil Swaggart on his sell phone (541-969-9256)

Very truly yours,

Charles H. Hawkins III Office 406-547-3803 Cell 106-439-5028 Email chawkins@wsslive.com

Enclosures

# Note on PDF Text

Please note: Conversion of Word documents to PDF resulted in slight variances in page lengths. Thus, reading or printing from the files submitted on diskette will vary slightly from the printed submitted documents.

From:	Swaggart Enterprises
To:	Nancy G. Feser
Subject:	Re: RFQ 3282 - CD
Date:	Wednesday, February 08, 2017 1:03:45 PM

Ms. Feser:

We have no objection to making our DUN & TIN public as these numbers are easily obtainable by anyone who wants them. We trust you have found all our documents satisfactory. Chuck Hawkins For Swaggart Enterprises, Inc.

-----Original Message-----From: "Nancy G. Feser" Sent: Feb 8, 2017 1:24 PM To: "swaggartent@earthlink.net" Subject: RFQ 3282 - CD

Good Afternoon,

In reviewing your **Public Records CD**, I see that your confidential financial "DUN" & "Federal Tax ID #" which are considered public documents are included. Do you have any issues in Purchasing using the CD for Public Records?

Thank you, Nancy

Nancy G. Feser, Purchasing Officer I Nevada State Purchasing Division Department of Administration 515 E. Musser St., Suite 300 Carson City, NV. 89701 (775) 684-0175 phone (775) 684-0188 fax nfeser@admin.nv.gov

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# Part I A – Technical SOQ

| RFQ Title:<br>RFQ:             | Fire Fuels Reduction & Vegetation Management 3282                 |
|--------------------------------|-------------------------------------------------------------------|
| Vendor Name:                   | Swaggart Enterprises, Inc.                                        |
| Address:                       | 81089 North Edwards Road<br>PO Box 250<br>Hermiston, Oregon 97838 |
| Opening Date:<br>Opening Time: | February 7, 2017<br>2:00 PM                                       |

| MASTER         |     |
|----------------|-----|
| Submittal Copy | of5 |
| File Copy      | of2 |

# Tab X – Other Informational Material

Vendors must include any other applicable reference material in this section clearly cross referenced with the RFQ response.

# Contents of Tab X

- Exhibit 1 Résumé of Swaggart Enterprises, Inc.
- Exhibit 2 Photos of Timbco Hydro-Buncher with Birdseye Mastication Head
- Exhibit 3 Equipment List

# Résumé of Swaggart Enterprises, Inc.

Updated: 1/23/17

**Bullhog Warm Spring Hills Phase I** – State of Utah, Department of Wildlife Resources: 1,487 acres hazardous fuels reduction & range restoration by mastication of Rocky Mountain juniper with Timbco track-mounted-swing hydro-bunchers equipped with Birdseye vertical-shaft mastication heads, John Deere 200 excavator equipped with a Denis horizontal-shaft mastication head, and Cat 321 excavators equipped with FAE horizontal-shaft mastication heads. (In progress: Scheduled for completion by March 31, 2017.)

**CEDAR BUTTE GRINDING 2016** – Bureau of Land Management, Idaho: 635 acres mechanical mastication of juniper in the vicinity of Burley, Idaho, with Timbco track-mountswing Hydro-bunchers equipped with Birdseye vertical-shaft mastication heads, John Deere 200 excavator equipped with a Denis horizontal-shaft mastication head, and Cat 321 excavators equipped with FAE horizontal-shaft mastication heads. (Completed January 2017.)

**CEDAR BUTTE GRINDING UNIT E 2016** – Bureau of Land Management, Idaho: 473 acres mechanical mastication of juniper in the vicinity of Burley, Idaho, with Timbco track-mountswing Hydro-bunchers equipped with Birdseye vertical-shaft mastication heads, John Deere 200 excavator equipped with a Denis horizontal-shaft mastication head, and Cat 321 excavators equipped with FAE horizontal-shaft mastication heads. (Completed January 2017.)

**DEADMAN TREE GRINDING Unit B 2016** – Bureau of Land Management, Idaho: 139 acres mechanical mastication of juniper in the vicinity of Burley, Idaho, with Timbco track-mount-swing Hydro-bunchers equipped with Birdseye vertical-shaft mastication heads, John Deere 200 excavator equipped with a Denis horizontal-shaft mastication head, and Cat 321 excavators equipped with FAE horizontal-shaft mastication heads. (Completed January 2017.)

**Oakley Mastication** – Pheasants Forever, St. Paul, MN: 521 acres mechanical mastication of juniper in the vicinity of Burley, Idaho, with Timbco track-mounted-swing hydro-bunchers equipped with Birdseye vertical-shaft mastication heads, John Deere 200 excavator equipped with a Denis horizontal-shaft mastication head, and Cat 321 excavators equipped with FAE horizontal-shaft mastication heads. (Completed November 2016)

Harroun Canyon Loop Mastication – Pheasants Forever, St. Paul, MN: 521 acres mechanical mastication of juniper in the vicinity of Burley, Idaho. with Timbco trackmounted-swing hydro-bunchers equipped with Birdseye vertical-shaft mastication heads, John Deere 200 excavator equipped with a Denis horizontal-shaft mastication head, and Cat 321 excavators equipped with FAE horizontal-shaft mastication heads. (Completed November 2016)

**Knowlton Mastication Phase IX** – Bureau of Land Management, Montana: 641 acres hazardous fuels reduction thinning & mastication of ponderosa pine & Rocky Mountain juniper east of Miles City, Montana, with Timbco track-mounted-swing hydro-bunchers equipped with Birdseye vertical-shaft mastication heads, John Deere 200 excavator equipped with a Denis horizontal-shaft mastication head, and Cat 321 excavators equipped with FAE horizontal-shaft mastication heads. (Completed September 2016)

**Modoc Gulch Juniper Treatment** – Bureau of Land Management, California: 2,464 acres mechanical cutting and doodle-bundling juniper in the vicinity of Dorris, California, with track-mount-swing excavator equipped with hydraulic boom and full-rotation brush grapple. (Started in spring 2016. 605 acres completed to date. Work is scheduled to resume in 2017.)

**Cedar Butte Juniper Grinding** – Bureau of Land Management, Idaho: 219 acres mechanical mastication of juniper in the vicinity of Burley, Idaho, with Timbco track-mount-swing Hydro-bunchers equipped with Birdseye vertical-shaft mastication heads. (Completed January 2016)

**Deadman Juniper Grinding** – Bureau of Land Management, Idaho: 174 acres mechanical mastication of juniper in the vicinity of Burley, Idaho, with Timbco track-mount-swing Hydrobunchers equipped with Birdseye vertical-shaft mastication heads. (Completed January 2016)

**Nibbs Creek Mastication** – Pheasants Forever, St. Paul, MN: 641 acres of juniper control in the vicinity of Burley, Idaho: Mechanical mastication using Timbco track-mount-swing Hydro-bunchers equipped with Birdseye vertical-shaft mastication heads. (Completed December 2015)

Knowlton Fuels Reduction 2015 (Knowlton Mastication Phase VIII) - Bureau of Land Management, Miles City, MT: 463 acres Mechanical mastication of hazardous forest fuels using two Timbco track-mounted-swing hydro-bunchers equipped with Birdseye vertical-shaft mastication heads and a Kobelco a track-mounted-swing excavator equipped with a Denarco horizontal-shaft mastication head. (Completed September 2015)

**Cove Mastication** – US Forest Service, Wallowa-Whitman & Umatilla National Forests, Baker City, OR: 580 acres mechanical mastication of hazardous forest fuels using Timbco track-mount-swing hydro-bunchers equipped with vertical-shaft mastication heads. (Completed July 2015)

**CONVERSE COUNTY INVASIVE RUSSIAN OLIVE REMOVAL I** – Wyoming Game and Fish Department, Cheyenne, WY: 380 acres mechanical Russian olive removal using Timbco track-mount-swing hydro-bunchers equipped with vertical-shaft mastication heads. (Completed March 2015)

**Deadman Juniper Thinning** – Bureau of Land Management, Idaho Falls, ID: 101 acres juniper grinding using Timbco track-mount-swing hydro-bunchers equipped with vertical-shaft mastication heads. (Completed January 2015)

**Finley-Topso Mechanical Thinning & Slash** – US Forest Service, Deschutes NF, OR: 1,197 acres mechanical thinning & piling using track-mounted-swing hydro-bunchers equipped with Hot Saw feller-buncher heads and Birdseye vertical-shaft mastication heads, as well as a track-mounted-swing excavator equipped with rotating brush grapple. (Completed December 2014)

**Cow Creek & Summit Creek Mastication** – Pheasants Forever, St. Paul, MN: 161 acres Juniper control by mechanical mastication in the vicinity of Burley, Idaho, using Timbco track-

mount-swing Hydro-bunchers equipped with Birdseye vertical-shaft mastication heads. (Completed November 2014)

**KFO Commissary Ridge** – Bureau of Land Management, Kemmerrer, WY: 253 acres highelevation sub-alpine fir thinning & mastication using two Timbco track-mount-swing hydrobunchers equipped with Hot Saw feller-buncher heads & Birdseye vertical-shaft mastication heads. (Completed October 2014)

**War Pickett, North Cotterel & Camel Rock, Idaho Juniper Control** – Pheasants Forever, St. Paul, MN: 372.5 acres of juniper control in the vicinity of Burley, Idaho: Mechanical mastication using two Timbco track-mount-swing Hydro-bunchers equipped with Birdseye vertical-shaft mastication heads and three Caterpillar 321 track-mount-swing excavators equipped with FAE vertical-shaft mastication heads. (Completed December 2013)

**Jim Sage-Cottonwood, Idaho Juniper Control** – Pheasants Forever, St. Paul, MN: 1,636 acres of juniper control in the vicinity of Burley, Idaho: 111 acres hand cut & pile, plus 1,525 acres mechanical mastication using two Timbco track-mount-swing Hydro-bunchers equipped with Birdseye vertical-shaft mastication heads and three Caterpillar 321 track-mount-swing excavators equipped with FAE vertical-shaft mastication heads. (Completed November 2013)

**Marcum Mountain Mastication** – Bureau of Land Management, Missoula, MT: 225 acres mechanical thinning & mastication with track-mount-swing hydro-bunchers equipped with vertical-shaft mastication heads. (Completed October 2013)

**Upper Big Hole East Mastication** – Bureau of Land Management, Butte, MT: 204 acres mechanical thinning & mastication of Douglas-fir & juniper with track-mount-swing hydrobunchers equipped with vertical-shaft mastication heads. (Completed September 2013)

**Wise River Mastication** – Bureau of Land Management, Butte, MT: 284 acres mechanical thinning & mastication of Douglas-fir & juniper with track-mount-swing hydro-bunchers equipped with vertical-shaft mastication heads. (Completed August 2013)

**BDW Hazardous Fuels Reduction** – Bureau of Land Management, Coeur d'Alene, ID: 154 acres chainsaw cutting and excavator piling using John Deere 200 track-mounted excavator equipped with Robotec rotating brush grapple. (Completed August 2013)

**Damon Scalp Mechanical Thinning & Mastication** – U. S. Forest Service, Malheur National Forest, John Day, OR: 270 acres mechanical mastication with track-mount-swing hydro-bunchers equipped with vertical-shaft mastication heads. (Completed July 2013)

**Russian Olive Mastication** – Springs Weed & Pest Control District, Hot Springs County, Thermopolis, WY: 217 acres Russian Olive eradication along the Big Horn River: Timbco track-mounted-swing hydro-buncher equipped with Birdseye vertical-shaft mastication head; and track-mounted excavator equipped horizontal-shaft mastication and also with bucket and thumb. (Completed April 2013)

**Removal & mulching of Russian Olive & Salt Cedar** – Shoshone Conservation District, Lovell, Wyoming: 340 acres mechanical thinning & grinding Russian olive & tamarisk:

Timbco track-mounted-swing hydro-bunchers equipped with Birdseye vertical-shaft mastication heads. (Completed March 2013)

**Umatilla County Electric Powerline Clearing** – Umatilla County Electric Company, Hermiston Oregon: 90 acres mechanical mastication of trees & brush under power lines using Timbco track-mounted-swing hydro-buncher equipped with Birdseye vertical-shaft mastication head. (Completed November 2012)

**Cedar Creek - Anticline Fuels Reduction** – Bureau of Land Management, Miles City, MT: 375 acres juniper mastication with track-mount-swing hydro-bunchers equipped with vertical-shaft mastication heads. (Completed November 2012)

**Russian Olive & Tamarisk Mulching** – Shoshone Conservation District, Lovell, Wyoming: 527 acres mechanical thinning & grinding Russian olive & tamarisk using track-mounted hydro-bunchers equipped with vertical-shaft mastication heads. (Completed April 2012. Also completed a similar project of 241 acres in February 2010)

**Foote Reservoir Bullhog** – State of Utah Division of Wildlife Resources: 28 acres mechanical thinning & grinding Russian olive using a Kobelco 200 excavator equipped with a Fecon horizontal-shaft mastication head. (Completed January 2012)

**Chriss Creek Phase I Fuels Reduction** – Bureau of Land Management, UT: 503 acres mechanical thinning & mastication using track-mounted hydro-bunchers equipped with vertical-shaft mastication heads. (Completed January 2012)

**DD Hollow Bullhog** – Bureau of Land Management, UT: 1,901 acres mechanical thinning & mastication using track-mounted hydro-bunchers equipped with vertical-shaft mastication heads, and rubber-tire tractors equipped with horizontal-shaft mastication heads. (Completed January 2012)

**Stonehouse Fuels Chaining** – Bureau of Land Management, NV: 1,663 acres two-way chaining with two D8 bulldozers & 240-foot Ely anchor chain. (Completed December 2011)

**Red Rock Mechanical Fuels Treatment** – Bureau of Land Management, ID: 198 acres mechanical mastication of encroaching juniper using track-mounted hydro-bunchers equipped with vertical-shaft mastication heads. (Completed December 2011)

Whitman Mechanical Grapple Piling – Wallowa-Whitman & Umatilla National Forests, OR: 243 acres mechanical slash piling using a track-mounted-swing excavator with brush grapple. (Completed September 2011)

**Rockwell Ranch Bullhog** – Bureau of Land Management, UT: 890 acres mechanical thinning & mastication using track-mounted-swing hydro-bunchers equipped with vertical-shaft mastication heads. (Completed July 2011)

**WGV Phase 2 Vegetation Treatment** – Bureau of Land Management, UT: 530 acres mechanical thinning & mastication using track-mounted-swing hydro-bunchers equipped with vertical-shaft mastication heads. (Completed March 2011)

**Lowry Mastication I** – US Forest Service, Humboldt-Toiyabe National Forest, NV: 404 acres mechanical thinning & mastication using track-mounted-swing hydro-bunchers with vertical-shaft mastication heads. (Completed November 2010)

**Lowry Mastication II** – US Forest Service, Humboldt-Toiyabe National Forest, NV: 302 acres mechanical thinning & mastication using track-mounted-swing hydro-bunchers with vertical-shaft mastication heads. (Completed November 2010)

**Crescent Subsoiling** – US Forest Service, Deschutes National Forest, Bend, OR: 319 acres subsoiling & reclamation of skid trails, landings & roads using a bulldozer equipped with rippers, brush rake, and dozer blade. (Completed September 2010)

**Subsoiling on the Crescent Ranger District** – US Forest Service, Deschutes National Forest, Bend, OR: 272 acres subsoiling & reclamation of skid trails, landings & roads using a bulldozer equipped with rippers, brush rake, and dozer blade. (Completed September 2010)

**Sweeney Thin & Mastication** – USFS, Umitilla National Forest, OR: 200 acres mechanical thinning & mastication using track-mounted-swing hydro-bunchers with vertical-shaft mastication heads. (Completed September 2010)

**LAG McMeadows Masticate** – US Forest Service, LaGrande Ranger District, Wallowa-Whitman National Forest, OR: 631 acres mechanical thinning and mastication using trackmounted-swing hydro-bunchers with vertical-shaft mastication heads. (Completed September 2010)

**Juniper Removal –** Wyoming Game & Fish, Lander, WY: 2,944 acres Hazardous Fuels Reduction & Range Restoration: Mechanical thinning nd mastication of juniper using trackmounted-swing hydro-bunchers equipped with vertical-shaft mastication heads, and a hydroaxe equipped with a horizontal-shaft mastication head. (Performed 2007 - 2010)

**Removal of Russian Olive & Salt Cedar** – Yellowtail CRM Area, Shoshone Conversation District, Lovell, WY: 241 acres mechanical mastication of Russian olive and salt cedar using track-mounted-swing hydro-bunchers with vertical-shaft mastication heads. (Completed February 2010)

**Heppner Ranger District Mastication** – US Forest Service, Umatilla National Forest, Heppner, OR: 275 acres mechanical thinning and grinding using track-mounted-swing hydro-bunchers equipped with vertical-shaft mastication heads. (Completed November 2009)

**Knowlton Grinding Phase II** – Bureau of Land Management, Miles City, MT: 190 acres mechanical thinning and grinding using track-mounted-swing hydro-bunchers equipped with vertical-shaft mastication heads and a hydro-axe equipped with a horizontal-shaft mastication head. (Completed November 2009)

**Wise River Habitat Improvement** – Bureau of Land Management, Butte, MT: 240 acres Hazardous Fuels Reduction: Mechanical thinning & mastication in Douglas-fir stands using track-mounted-swing hydro-bunchers equipped with vertical-shaft mastication heads. (Completed October 2009)

**Jasper Grapple Piling** – US Forest Service, Umatilla National Forest, Pendleton, OR: 117 acres piling limbs and small logs with a track-mounted excavator and rotating brush grapple. (Completed September 2009)

**Tower Decommissioning - Phase II** – US Forest Service, Umatilla National Forest, Pendleton, OR: 3-Year IDIQ (Indefinite Delivery, Indefinite Quantity) Contract for road decommissioning and other excavation projects (including maintenance & repair of bridge footings & approaches, storm-proofing & other road repair work) using a track-mounted excavator, bulldozer, front-end bucket loader, dump trucks, and road grader. (Several task orders were completed in 2007 - 2009.)

**Mud Creek Rock Haul** – US Fish & Wildlife Service, Princeton, OR: Load, haul & stockpile crushed rock using a front-end bucket loader and dump truck. (Completed August 2009)

**Iskuulpa Creek Blackberry Treatments - 2009** – Confederated Tribes of the Umatilla Indian Reservation: 80 acres blackberry mastication using track-mounted-swing hydrobuncher equipped with vertical-shaft mastication heads. (Completed July 2009)

**Dameron Valley Bullhog** – Bureu of Land Management, St. George, UT: 806 acres Hazardous Fuels Reduction: Mechanical thinning & mastication using track-mounted-swing hydro-bunchers equipped with vertical-shaft mastication heads, and a hydro-axe equipped with a horizontal-shaft mastication head, and an excavator equipped with a horizontal-shaft mastication head. (Completed April 2009)

**South Spring Valley Chaining** – Bureau of Land Management, Ely, NV: 3,104 acres twoway chaining: Site Preparation using two D8 bulldozers and an Ely anchor chain. (Completed April 2009)

**Mill Creek Bullhog** – Bureau of Land Management, Kanab, UT: 871 acres Hazardous Fuels Reduction: Mechanical thinning & mastication using track-mounted-swing hydrobunchers equipped with vertical-shaft mastication heads, and a hydro-axe equipped with a horizontal-shaft mastication head, and an equipped with a horizontal-shaft mastication head. (Completed March 2009)

**Subsoiling Services** – US Forest Service, Deschutes National Forest, Bend, OR: Three projects totaling 1,079 acres subsoiling & reclamation of skid trails, landings & roads using a bulldozer equipped with rippers, brush rake, and dozer blade. (830 acres completed 2007; 249 acres completed 2008)

**Fish-Two Heart Stewardship** – Bureau of Land Management, Butte, Montana: 475 acres Hazardous Fuels Reduction, Logging Slash Disposal & Meadow Restoration: Mechanical mastication using track-mounted-swing hydro-bunchers equipped with vertical-shaft & horizontal-shaft mastication heads. This was a sub-contract for R-Y Timber, Inc. of Townsend, MT. (Completed December 2008.)

**Ursine WUI** – Bureu of Land Management, Nevada: 343 acres Hazardous Fuels Reduction: Mechanical thinning & mastication using track-mounted-swing hydro-bunchers equipped with vertical-shaft mastication heads. (Completed October 2008)

**Billies Mountain Mechanical Fuels Reduction –** US Forest Service, Wasatch-Cache National Forest, Spanish Forks, UT: 630 acres Hazardous Fuels Reduction: Mechanical

thinning & mastication using track-mounted-swing hydro-bunchers equipped with verticalshaft mastication heads. (Completed September 2008)

**Big Hollow - East Onaqui Bullhog Project** – Bureau of Land Management, Salt Lake City, UT: 418 acres Hazardous Fuels Reduction & Range restoration: Mechanical grinding juniper & other brush using track-mounted swing hydro-bunchers equipped with vertical-shaft mastication heads. (Completed December 2007)

**Three Valleys Ranch, Hepner, Oregon** – Mechanical thinning & grinding ponderosa pine plantations using two track-mounted-swing hydro-bunchers equipped with vertical-shaft mastication heads. (Completed December 2006)

**Incinerator Ash Clean-up Phase III** – US Department of Energy & Innovative Technical Solutions, Inc., Los Alamos National Laboratory, Los Alamos, NM: This was the third phase of the Airport Drainage Debris Removal project begun in 2003 (see Phase I & Phase II below). The project involved removing hazardous ash waste from the steep canyon sides using our TMY 40 Mobile Skyline Yarder equipped with an Eaglet Radio-Controlled Carriage. For this project we constructed large steel waste bins which we filled with ash waste and flew to the top of the canyon with our skyline yarder. We used a "Spyder" walking excavator to fill the waste bins. We also used a front-end bucket loader, roll-off refuse bins, and a hand labor crew. (Completed October 2006)

**Powerline Right-of-Way Clearing** – Umatilla County Electric, Hermiston, Oregon: Mechanical grinding blackberry & locust brush with a track-mounted-swing hydro-buncher equipped with vertical-shaft mastication head. (Completed October 2006)

**Mass Mulch** – US Forest Service / US Fish & Wildlife contrtact, Umatilla National Forest, Hepner & Ukiah, OR: 708 acres Hazardous Fuels Reduction: Mechanical thinning & mastication using track-mounted-swing hydro-bunchers equipped with vertical-shaft mastication heads. (Completed October 2006)

**Newcastle Defense Zone Thinning** – Bureau of Land Management, Newcastle, WY: 414 acres Hazardous Fuels Reduction: Mechanical thinning & grinding ponderosa pine using track-mounted-swing hydro-bunchers equipped with vertical-shaft mastication heads. (Completed July 2006)

**Airport Drainage Debris Removal Phase II** – US Department of Energy & Innovative Technical Solutions, Inc., Los Alamos National Laboratory, Los Alamos, NM: Removing heavy debris & hazardous materials from canyon using mobile skyline yarder equipped with radio-controlled carriage, chokers, cargo nets & tarps, and custom-built bins. (Completed November 2005. Also see Airport Drainage Debris Removal Phase I completed August 2003.)

**Connor Phase II** – Bureau of Land Management, Burley, ID: 120 acres Range Restoration & Hazardous Fuels Reduction: Mechanical grinding juniper & other brush using trackmounted-swing hydro-buncher equipped with vertical-shaft mastication head. (Completed October 2005)

**Big Owens No. 4 Fuel Reduction** – US Forest Service, Umatilla National Forest, Ukiah, OR: 264 acres Hazardous Fuels Reduction: Skyline yarding woody debris using mobile skyline yarder; log sorting & processing, loading & hauling. (Completed September 2005)

**Newcastle Fire Defense Zone 3A** – Bureau of Land Management, Newcastle, WY: 62 acres Hazardous Fuels Reduction: Mechanical thinning & grinding ponderosa pine using track-mounted-swing hydro-buncher equipped with vertical-shaft mastication head. (Completed September 2005)

**Griggs Mechanical Thinning & Fuels Reduction** – US Forest Service, Black Hills National Forest, Spearfish, SD: 600 acres Hazardous Fuels Reduction: Mechanical thinning & grinding ponderosa pine using track-mounted-swing hydro-buncher equipped with vertical-shaft mastication head & track-mounted-swing excavator equipped with horizontal-shaft grinding head. (Completed August 2005)

**Newcastle Thinning FY05** – Bureau of Land Management, Newcastle, WY: 110 acres Hazardous Fuels Reduction: Mechanical thinning & grinding ponderosa pine using trackmounted-swing hydro-buncher equipped with vertical-shaft mastication head. (Completed May 2005)

**Moon Creek Hazard Fuel Treatment** – Bureau of Land Management, Miles City, MT: 148 acres Hazardous Fuels Reduction: Mechanical thinning & piling ponderosa pine using track-mounted-swing hydro-buncher equipped with hotsaw cutting head & accumulator arms; and track-mounted-swing excavator equipped with rotating brush grapple. (Completed April 2005)

**Elba Grinding** – Bureau of Land Management, Burley, ID: 525 acres Range Restoration & Hazardous Fuels Reduction: Mechanical grinding juniper & other brush using trackmounted-swing hydro-buncher equipped with vertical-shaft mastication head. (Completed December 2004)

**Connor Grinding** – Bureau of Land Management, Burley, ID: 270 acres Range Restoration & Hazardous Fuels Reduction: Mechanical grinding juniper & other brush using trackmounted-swing hydro-buncher equipped with vertical-shaft mastication head. (Completed December 2004)

**Newcastle Fire Defense** – Bureau of Land Management, Newcastle, WY: 136 acres Hazardous Fuels Reduction: Mechanical thinning & grinding ponderosa pine using trackmounted-swing hydro-buncher equipped with vertical-shaft mastication head. (Completed July 2004)

**Kraft Springs Hazardous Fuels Reduction** – US Forest Service, Custer National Forest, Camp Crook, SD: 154 acres Hazardous Fuels Reduction: Mechanical thinning & piling ponderosa pine track-mounted-swing hydro-buncher equipped with hotsaw cutting head & accumulator arms; and track-mounted-swing excavator equipped with rotating brush grapple. (Completed July 2004)

**Horsethief Hazardous Fueld Reduction** – Bureau of Land Management, Roundup, MT: 333 acres Hazardous Fuels Reduction: Fuel management zone construction: Mechanical thinning, pruning & product processing: using -mounted-swing hydro-buncher equipped with hotsaw cutting head & accumulator arms; and track-mounted-swing hydro-buncher equipped

with vertical-shaft mastication head; and rubber-tire grapple skidder; and mechanical stroke delimber & processor. (Completed June 2004)

**Airport Drainage Debris Removal** – US Department of Energy & Portage Environmental, Inc, Los Alamos National Laboratory, Los Alamos, NM: Removing heavy debris & hazardous materials form canyon using mobile skyline yarder equipped with radio-controlled carriage, chokers, cargo nets

& tarps, and cargo cans; as well as a front-end bucket loader, roll-off refuse bins, bulldozer, and hand labor crew. (Completed August 2003)

### Work-In-Progress & Under Contract

**Modoc Gulch Juniper Treatment** – Bureau of Land Management, California: 2,464 acres mechanical cutting and doodle-bundling juniper in the vicinity of Dorris, California, with track-mount-swing excavator equipped with hydraulic boom and full-rotation brush grapple. (Started in spring 2016. 605 acres completed to date. Work is scheduled to resume in 2017.)

**Bullhog Warm Spring Hills Phase I** – State of Utah, Department of Wildlife Resources: 1,487 acres hazardous fuels reduction & range restoration by mastication of Rocky Mountain juniper with Timbco track-mounted-swing hydro-bunchers equipped with Birdseye vertical-shaft mastication heads, John Deere 200 excavator equipped with a Denis horizontal-shaft mastication head, and Cat 321 excavators equipped with FAE horizontal-shaft mastication heads. (Scheduled for completion by March 31, 2017.)

Land Development & Subdivision, Morrow County, Oregon – A rural residential subdivision on 36 acres owned by Cecil & Nancy Swaggart near Boardman, OR. We have completed all development including subdivision planning & platting for 2- & 3-acre home sites, road construction & paving; installation of electrical power, telephone service, septic tanks, and drain fields for each lot; and development of an irrigation water distribution system with service to each lot. We have now sold nearly all of the lots. (2008 – present)

Land Development & Subdivision, Stevens County, Washington – A 319-acre project including timber harvest, thinning & fuels reduction, site preparation, and subdivision of forest land owned by Cecil & Nancy Swaggart near Springdale, WA. Nearly all of these 20-acre tracts have been sold. (2005 – present)

## Current Indefinite Delivery, Indefinite Quantity (IDIQ) & Blanket Purchase Agreement (BPA) Contracts

**Central Oregon Restoration Project** – U.S. Forest Service, Deschutes National Forest, Bend, OR: 5-year Indefinite Delivery, Indefinite Quantity service contract: Various items of hazardous fuels reduction including mechanical mastication and excavator piling, etc.. Contract has been extended for an additional 3-year term. (Awarded 2009.)

**IDIQ For Fire Management** – U.S. Fish & Wildlife Service, WA: 5-Year Indefinite Delivery, Indefinite Quantity contract for hazardous fuels reduction including mastication, grapple piling, etc. (Awarded 2010)

**Mechanical Fuels Reduction** – Wallowa-Whitman & Umatilla National Forests, OR: 5-Year Indefinite Delivery, Indefinite Quantity contract for mechanical fuels reduction including mastication, grapple piling, etc. (Awarded 2010)

**ESR BPA Chaining** – BUREAU OF LAND MANAGEMENT, OREGON EASTERN DISTRICTS: Blanket Purchase Agreement for fire restoration chaining projects using two Caterpillar D8-class bulldozers and an Ely anchor chain. (Awarded 2013)

**Idaho Juniper Control** – Pheasants Forever, St. Paul, MN: Juniper control in the vicinity of Burley, Idaho: Hand cut & pile, plus mechanical mastication. (Awarded 2013)

**Mechanical Hazardous Fuels Reduction IDIQ** – Bureau of Land Management, Denver CO: 5-Year Indefinite Delivery, Indefinite Quantity contract for mechanical fuels reduction in Colorado, Montana, North Dakota, South Dakota, Wyoming, and Utah. Work includes mechanical mastication, grapple piling, etc.. (Awarded 2015)

**Rangeland Restoration** – State of Utah: 3-Year Pre-Qualification for rangeland restoration & hazardous fuels reduction projects in the State of Utah. Work includes mechanical mastication, grapple piling, etc.. (Awarded 2015)

## Previous Indefinite Delivery, Indefinite Quantity (IDIQ) & Blanket Purchase Agreement (BPA) Contracts

**National Hazardous Fuels Reduction IDIQ** – Bureau of Land Management, Denver CO: Qualified in 17 states for *three consecutive & overlapping 3-year contract terms*. Performed numerous task orders throughout the western United States. (2003 - 2013)

**Walla Walla Mechanical Fuels Project 2007** – Wallowa-Whitman & Umatilla National Forests, OR: 3-Year Indefinite Delivery, Indefinite Quantity contract for mechanical fuels reduction including mastication, grapple piling, etc. (2007 - 2009)

**Tower Decommissioning Phase II** – US Forest Service, Umatilla National Forest, Pendleton, OR: 3-Year IDIQ (Indefinite Delivery, Indefinite Quantity) Contract for road decommissioning and other excavation projects (including maintenance & repair of bridge footings & approaches, storm-proofing & other road repair work) using a track-mounted excavator, bulldozer, front-end bucket loader, dump trucks, and road grader. (2007 - 2009)

**Transmission Line Tree Clearing** – Western Area Power Administration: 5-Year Indefinite Delivery, Indefinite Quantity contract for hazardous fuels reduction including mastication, grapple piling, etc. under high-voltage power transmission lines in Colorado. (2005 - 2009)

# Timbco Hydro-Buncher with Birdseye Mastication Head







Swaggart Enterprises, Inc.





# Exhibit 3

# **Equipment List**

# **Company-Owned Equipment**

# Mechanical Tree Cutting, Piling, Grinding & Mastication Machinery

Timbco 445C with Hotsaw cutting head, accumulator & vertical-shaft mastication head.
Timbco 425D with Hotsaw cutting head, accumulator & vertical-shaft mastication head.
Timbco 430EXL with Hotsaw cutting head, accumulator & vertical-shaft mastication head.
John Deere 200 with bucket & thumb, rotating brush grapple & horizontal-shaft mastication head.

(All above are track-mounted-swing machines with articulated hydraulic booms.)

# **Track Skidder & Dozer Combination**

Caterpillar D5H with 6-way dozer blade, swinging boom & log grapple.

## Loaders

John Deere 200 Log Loader with demolition grapple. 2 Caterpillar 966 Front End Loaders with 4.4-yard buckets, brush grapples & log forks.

# Bulldozer

Caterpillar D7G with straight blade, pin-on brush rake & 3-tooth parallelogram ripper.

# Excavator

John Deere 200 with bucket & hydraulic thumb & rotating brush grapple.

# Trucks & Trailers

Kenworth tractor with Siebert 65-ton lowboy trailer. Kenworth tractor with Beall belly-dump, side-dump & end-dump trailers. 2 Ford 12-yard end-dump trucks & 12-yard pup trailer.

# **Road Grader**

Caterpillar 140G with scarifier

# Support Vehicles & Equipment

### Pickup Trucks\*

| 2014 Dodge Diesel 1-ton                            | 2007 Dodge Diesel <sup>3</sup> / <sub>4</sub> -ton | 2006 Dodge Diesel <sup>3</sup> / <sub>4</sub> -ton |
|----------------------------------------------------|----------------------------------------------------|----------------------------------------------------|
| 2001 Dodge Diesel <sup>3</sup> / <sub>4</sub> -ton | 2001 Dodge Diesel <sup>3</sup> / <sub>4</sub> -ton | 2001 Dodge Diesel <sup>3</sup> / <sub>4</sub> -ton |
| 1999 Ford ¾-ton                                    | 1999 Chevrolet <sup>3</sup> / <sub>4</sub> -ton    |                                                    |

\*All pickup trucks are equipped with fire tools, fire extinguishers, mechanic's tools (including combination & socket wrenches), air compressors, spill kits, and first-aid kits; several pickups have cutting torches; one pickup has a welder.

### **Shop Truck & Service Equipment**

1997 Ford equipped with utility bed, power hoist, complete set of mechanic's tools, cutting torch, air compressor, spill kit, first-aid kit, welder, etc..

1995 GMC 4500 equipped with utility bed, power hoist, complete set of mechanic's tools, cutting torch, air compressor, spill kit, first-aid kit, welder, etc..

2 van trailers equipped with additional shop tools & spare parts.

### **Fire Pumpers**

2 550-gallon fire-fighting pumper units with live-reels, hoses & nozzles.

### Fire Tools

All heavy equipment is outfitted with the required fire extinguishers and firefighting hand tools.

### Chainsaws

6 Stihl 044 chainsaws with filing & maintenance tools.

### **Miscellaneous Hand Tools**

Pulaski tools, axes, picks, shovels, rakes, buckets, back-pack pumps, fire extinguishers, etc..

# Rental & Lease Equipment Immediately Available to Swaggart

### **Chaining & Other Projects**

Caterpillar D8R crawler tractors equipped with dozer blades, brush rakes, rippers, and other attachments as required. Capable of mounting seed dribblers and other attachments. Customarily rented from ECCO Rental in Salt Lake City, Utah, for chaining and other projects.

### **Mastication Projects**

Tigercat 830 rubber-tire tractor equipped with Fecon horizontal-shaft mastication head.

Caterpillar Model 321 excavators equipped with FAE horizontal-shaft mastication heads.

# **Chipping & Grinding Projects**

Peterson 6700B Horizontal Grinder with 1,000 hp Caterpillar 3412E engine: Length: 60 ft. 8 in.; Width: 11 ft. 10 in.; Height: 13 ft. 3 in.; Weight: 67,000 lbs.

# Repairs

Operators are qualified and equipped with tools to perform routine maintenance and basic field repairs to machinery, including cutting and welding.

Tab II - Table of Contents

### TABLE OF CONTENTS

### Part I A- Technical SOQ Submission Requirements

- Tab I Title Page
- Tab II Table of Contents
- Tab III Vendor Information:
  - Vendor Information Sheet
  - ATTACHMENT H Cover Memo
  - ATTACHMENT H 4.2 Large Tree Removal, 4.3 Forestry Equipment, 4.6 Hauling Services, 4.9 Road Construction/Maintenance /Rehabilitation
- Tab IV State Documents:
  - ATTACHMENT A CONFIDENTIALITY AND CERTIFICATION OF INDEMNIFICATION
  - ATTACHMENT C VENDOR CERTIFICATIONS
  - ATTACHMENT I CERTIFICATION REGARDING LOBBYING
  - Amendment 1 to Request for Qualification 3282
- Tab VAttachment B Technical Certification of Compliance with Terms and<br/>Conditions of RFQ
- Tab VI Section 3.2 General Minimum Qualifications
- Tab VII Section 3.3 Technical Minimum Qualifications
- Tab VIII Section 4 Company Background and References
  - VENDOR INFORMATION
  - EXPERIENCE, PAST PERFORMANCE & TECHNICAL CAPABILITY
  - BUSINESS REFERENCES
     Reference #: 1 Justin Hanley, COR, USDI, Bureau of Land Management Rebecca Undlin, Contracting Officer, USDI, BLM

     Reference #: 2 - Kelly Hoffer, Contracting Officer's Representative; Pat Fort, Contracting Officer
     Reference #: 3 - Brad Jessop, Fuels Natural Resource Specialist
- Tab IXAttachment G Proposed Staff Resumes
  - Brief Biography of Cecil & Nancy Swaggart
  - Biographies of Key Personnel
- Tab X Other Information Material:
  - Exhibit 1 Résumé of Swaggart Enterprises, Inc.
  - Exhibit 2 Timbco Hydro-Buncher with Birdseye Mastication Head
  - Exhibit 3 Equipment List

### Tab III - Vendor Information Sheet

The vendor information sheet completed with an original signature by an individual authorized to bind the organization must be included in this tab.

### VENDOR INFORMATION SHEET FOR RFQ 3282

Vendor Must:

- A) Provide all requested information in the space provided next to each numbered question. The information provided in Sections V1 through V6 will be used for development of the contract;
- B) Type or print responses; and
- C) Include this Vendor Information Sheet in Tab III of the Technical SOQ response.

| V1 Company<br>Name  | Swaggart Enterprises, Inc.                                                                         |
|---------------------|----------------------------------------------------------------------------------------------------|
| V2 Street Address   | 81089 North Edwards Road - PO Box 250                                                              |
| V3 City, State, ZIF | P Hermiston, Oregon 97838                                                                          |
| V4                  | Telephone NumberArea Code: 541Number: 289–1641Extension:                                           |
| V5                  | Facsimile Number<br>Area Code: 541 Number: 289–1642 Extension:                                     |
| V6                  | Toll Free Number<br>Area Code: Number: Extension:                                                  |
| V7<br>Name: Cecil M | Contact Person for Questions / Contract Negotiations,<br>including address if different than above |

| Title: President                         |
|------------------------------------------|
| Address: Same as above                   |
| Email Address: swaggartent@earthlink.net |

| V8 | Telephone Number for Contact Person |                  |            |  |
|----|-------------------------------------|------------------|------------|--|
|    | Area Code: 541                      | Number: 969–9256 | Extension: |  |

| V9 | Fac            | simile Number for Contac | ct Person  |
|----|----------------|--------------------------|------------|
|    | Area Code: 541 | Number: 289-1642         | Extension: |

| V10 | Name of Individual Autho | rized to Bind the Organization |
|-----|--------------------------|--------------------------------|
|     | Name: Cecil M. Swaggart  | Title: President               |

| V11 | Signature (Individual must be legally authorized to bind the vendor<br>per NRS 333.337) |              |  |  |  |
|-----|-----------------------------------------------------------------------------------------|--------------|--|--|--|
|     | Signature:                                                                              | Date: 2/1/17 |  |  |  |

### ATTACHMENT H – FIRE FUELS REDUCTION AND VEGETATION MANAGEMENT SERVICES

Swaggart Enterprises, Inc. presents qualifications herein for the following items:

4.2 Large Tree Removal Services (for assorted items of work)

4.3 Forestry Equipment Specifications (for several types of machinery)

4.6 Hauling Services (for transport of various material)

4.9 Road Construction/Maintenance /Rehabilitation

In addition to the Forestry Equipment Specifications described under 4.3, we have included a more comprehensive list and description of our equipment in Tab X under

#### ATTACHMENT H - FIRE FUELS REDUCTION AND VEGETATION MANAGEMENT SERVICES

SCOPE<br/>4.2Large Tree Removal ServicesSOUTHNORTHRUALSTATE WIDE<br/>XXXXXX

4.2.1 Large Tree Removal

#### VENDOR NAME: Swaggart Enterprises, Inc. CERTIFICATIONS OR LICENSES REQUIRED TO PERFORM THIS JOB: None For additional details of machinery available for Large Tree Removal see Tab X: Exhibit 3 - Equipment List

\*\*

#### VENDOR NAME: Swaggart Enterprises, Inc. CERTIFICATIONS OR LICENSES REQUIRED TO PERFORM THIS JOB: None

| SCOPE<br>4.3 | Forestry Equipment Specification                            | Manufacturer & Model                                                                                                                                                                                                                                                                                                     | SOUTH | NORTH | RUAL | STATE WIDE |
|--------------|-------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|-------|------|------------|
| 4.3.2.1      | Tree Shears                                                 |                                                                                                                                                                                                                                                                                                                          | 17    | ¥7    | N    | X          |
| 4.3.2.2      | Brush Masticators –<br>light, medium, and <u>heavy duty</u> | <ul> <li>*Timbco Hydro-Bunchers with<br/>Birdseye vertical-shaft<br/>mastication heads;</li> <li>*John Deere 200 excavator with<br/>Denis horizontal-shaft<br/>mastication head;</li> <li>*Caterpillar 321 excavators<br/>with FAE horizontal-shaft<br/>mastication heads.</li> <li>*Tigercat 830 rubber-tire</li> </ul> | Х     | Х     | Х    | X          |

### ATTACHMENT H – FIRE FUELS REDUCTION AND VEGETATION MANAGEMENT SERVICES

| 4.3.2.3  | Feller Bunchers         | tractor with Fecon horizontal-<br>shaft mastication head.<br>*Timbco Hydro-Bunchers with<br>Hotsaw cutting heads and<br>accumulators.                                           | Х | Х | Х | Х |
|----------|-------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---|---|---|---|
| 4.3.2.4  | Forwarders              |                                                                                                                                                                                 |   |   |   |   |
| 4.3.2.5  | Cut to length operators |                                                                                                                                                                                 |   |   |   |   |
| 4.3.2.6  | Heavy Cranes            |                                                                                                                                                                                 |   |   |   |   |
| 4.3.2.7  | Wheeled Skidders        | *Various rubber-tire skidders<br>are available for long- or short-<br>term lease as required for<br>projects.                                                                   | Х | Х | Х | Х |
| 4.3.2.8  | Tracked Skidders        | *Caterpillar D5H with 6-way<br>dozer blade, swinging boom &<br>log grapple.                                                                                                     | Х | Х | Х | Х |
| 4.3.2.9  | Tub Grinders            |                                                                                                                                                                                 |   |   |   |   |
| 4.3.2.10 | Chippers                | *Peterson 6700B Horizontal<br>Grinder with 1,000 hp<br>Caterpillar 3412E engine:<br>Length: 60 ft. 8 in.; Width: 11<br>ft. 10 in.; Height: 13 ft. 3 in.;<br>Weight: 67,000 lbs. | Х | Х | Х | Х |

#### ATTACHMENT H - FIRE FUELS REDUCTION AND VEGETATION MANAGEMENT SERVICES

| Also: | Bulldozers | *Caterpillar D7G with straight blade,<br>pin-on brush rake & 3-tooth parallelogram ripper.<br>*Caterpillar D8R crawler tractors<br>equipped with dozer blades, brush rakes,<br>rippers, and other attachments as required. |
|-------|------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|       | Loaders    | *Caterpillar 966 Front End Loaders<br>with 4.4–yard buckets, brush grapples & log forks.                                                                                                                                   |
|       | Excavator  | *John Deere 200 with bucket & hydraulic thumb<br>& Robotec 360 degree continuous rotatiion brush grapple.                                                                                                                  |

For additional details see Tab X: Exhibit 3 - Equipment List for additional details

\*\*

### VENDOR NAME: Swaggart Enterprises, Inc. CERTIFICATIONS OR LICENSES REQUIRED TO PERFORM THIS JOB: Commercial Drivers Licenses

| SCOPE<br>4.6 | Hauling Services Specification | SOUTH | NORTH | RUAL | STATE WIDE |
|--------------|--------------------------------|-------|-------|------|------------|
| 4.6.1        |                                | Х     | Х     | Х    | Х          |
| 4.6.5        | Hauling Services               |       |       |      |            |

### **Company-Owned Trucks & Trailers**

Kenworth tractor with Siebert 65-ton lowboy trailer.

#### ATTACHMENT H - FIRE FUELS REDUCTION AND VEGETATION MANAGEMENT SERVICES

Kenworth tractor with Beall belly-dump, side-dump & end-dump trailers. 2 Ford 12-yard end-dump trucks & 12-yard pup trailer.

### For additional details of trucks & trailers see Tab X: Exhibit 3 - Equipment List

\*\*

#### VENDOR NAME: Swaggart Enterprises, Inc. CERTIFICATIONS OR LICENSES REQUIRED TO PERFORM THIS JOB: None

| SCOPE<br>4.9            | Road Construction/Maintenance<br>/Rehabilitation | SOUTH | NORTH | RUAL | STATE<br>WIDE |
|-------------------------|--------------------------------------------------|-------|-------|------|---------------|
| 4021                    | Road Blazing                                     | Х     | Х     | Х    | Х             |
| 4.9.2.1                 | Koau Diazing                                     | Х     | Х     | Х    | Х             |
| 4.9.2.2                 | Grading                                          |       |       |      |               |
| 4.9.2.3                 | Backhoe/Trackhoe Work                            | Х     | Х     | Х    | Х             |
| <b>ч.</b> <i>)</i> .2.3 | Dackhoe/ Hackhoe Work                            | Х     | Х     | Х    | Х             |
| 4.9.2.4                 | Rock Removal                                     | Х     | Х     | Х    | Х             |
| 4.9.2.5                 | Tree Removal                                     | Λ     | Λ     | Λ    | Λ             |
| 1000                    |                                                  | Х     | Х     | Х    | Х             |
| 4.9.2.6                 | Cut and Fill Work                                |       |       |      |               |

# ATTACHMENT H – FIRE FUELS REDUCTION AND VEGETATION MANAGEMENT SERVICES

(Continued on following page)

# ATTACHMENT H - FIRE FUELS REDUCTION AND VEGETATION MANAGEMENT SERVICES

| 4.9.2.7 |                                            | Х | Х | Х | Х |
|---------|--------------------------------------------|---|---|---|---|
|         | Skid Trail Construction                    |   |   |   |   |
|         |                                            | Х | Х | Х | Х |
| 4.9.2.8 | Installation of Drainage Structures:       |   |   |   |   |
|         | A. Culverts and Bar Ditches                | Х | Х | Х | Х |
|         | B. Rolling Dips                            | Х | Х | Х | Х |
|         | C. Trench Drains                           | Х | Х | Х | Х |
|         | D. Tile Drains                             | Х | Х | Х | Х |
|         | E. Erosion Control Barriers and Structures | Х | Х | Х | Х |
|         | F. Temporary Drainage Crossings            | Х | Х | Х | Х |

For additional details of trucks & trailers see Tab X: Exhibit 3 - Equipment List

#### Tab IV - State Documents

The State documents tab must include the following:

The signature page from all amendments with an original signature by an individual authorized to bind the organization.

Attachment A - Confidentiality and Certification of Indemnification with an original signature by an individual authorized to bind the organization.

Attachment C - Vendor Certifications with an original signature by an individual authorized to bind the organization.

Attachment J - Certification Regarding Lobbying with an original signature by an individual authorized to bind the organization.

Copies of any vendor licensing agreements and/or hardware and software maintenance agreements.

Copies of applicable certifications and/or licenses.

If required, copies of truck drivers Commercial Driver License will be provided when an applicable contract is awarded.

### ATTACHMENT A - CONFIDENTIALITY AND CERTIFICATION OF INDEMNIFICATION

Submitted proposals, which are marked "confidential" in their entirety, or those in which a significant portion of the submitted proposal is marked "confidential" <u>will not</u> be accepted by the State of Nevada. Pursuant to NRS 333.333, only specific parts of the proposal may be labeled a "trade secret" as defined in NRS 600A.030(5). All proposals are confidential until the contract is awarded; at which time, both successful and unsuccessful vendors' technical and cost proposals become public information.

In accordance with the Submittal Instructions of this RFQ, vendors are requested to submit confidential information in separate binders marked "Part I B Confidential Technical" and "Part III Confidential Financial".

The State will not be responsible for any information contained within the proposal. Should vendors not comply with the labeling and packing requirements, proposals will be released as submitted. In the event a governing board acts as the final authority, there may be public discussion regarding the submitted proposals that will be in an open meeting format, the proposals will remain confidential.

By signing below, I understand it is my responsibility as the vendor to act in protection of the labeled information and agree to defend and indemnify the State of Nevada for honoring such designation. I duly realize failure to so act will constitute a complete waiver and all submitted information will become public information; additionally, failure to label any information that is released by the State shall constitute a complete waiver of any and all claims for damages caused by the release of the information.

This proposal contains Confidential Information, Trade Secrets and/or Proprietary information as defined in *Section 2 "ACRONYMS/DEFINITIONS.*"

#### Please initial the appropriate response in the boxes below and provide the justification for confidential status.

| Part I B - Confidential Technical Information |  |  |  |  |  |
|-----------------------------------------------|--|--|--|--|--|
| YES NO CS                                     |  |  |  |  |  |
| Justification for Confidential Status         |  |  |  |  |  |
|                                               |  |  |  |  |  |

| A Public Records CD has been included for the Technical SOQ Proposal |    |    |  |  |
|----------------------------------------------------------------------|----|----|--|--|
| YES                                                                  | CS | NO |  |  |

| Part III - Confidential Financial Information |  |  |  |  |  |
|-----------------------------------------------|--|--|--|--|--|
| YES NO CS                                     |  |  |  |  |  |
| Justification for Confidential Status         |  |  |  |  |  |
|                                               |  |  |  |  |  |

Company Name

Swaggart Enterprises, Inc.

Signature

| Print Name | Cecil M. Swaggart | President | Date 2/1/17 |
|------------|-------------------|-----------|-------------|

### ATTACHMENT C - VENDOR CERTIFICATIONS

Vendor agrees and will comply with the following:

(1) Any and all prices that may be charged under the terms of the contract do not and will not violate any existing federal, State or municipal laws or regulations concerning discrimination and/or price fixing. The vendor agrees to indemnify, exonerate and hold the State harmless from liability for any such violation now and throughout the term of the contract.

(2) All proposed capabilities can be demonstrated by the vendor.

(3) The price(s) and amount of this proposal have been arrived at independently and without consultation, communication, agreement or disclosure with or to any other contractor, vendor or potential vendor.

(4) All proposal terms, including prices, will remain in effect for a minimum of 180 days after the proposal due date. In the case of the awarded vendor, all proposal terms, including prices, will remain in effect throughout the contract negotiation process.

(5) No attempt has been made at any time to induce any firm or person to refrain from proposing or to submit a proposal higher than this proposal, or to submit any intentionally high or noncompetitive proposal. All proposals must be made in good faith and without collusion.

(6) All conditions and provisions of this RFQ are deemed to be accepted by the vendor and incorporated by reference in the proposal, except such conditions and provisions that the vendor expressly excludes in the proposal. Any exclusion must be in writing and included in the proposal at the time of submission.

(7) Each vendor must disclose any existing or potential conflict of interest relative to the performance of the contractual services resulting from this RFQ. Any such relationship that might be perceived or represented as a conflict should be disclosed. By submitting a proposal in response to this RFQ, vendors affirm that they have not given, nor intend to give at any time hereafter, any economic opportunity, future employment, gift, loan, gratuity, special discount, trip, favor, or service to a public servant or any employee or representative of same, in connection with this procurement. Any attempt to intentionally or unintentionally conceal or obfuscate a conflict of interest will automatically result in the disqualification of a vendor's proposal. An award will not be made where a conflict of interest exists. The State will determine whether a conflict of interest exists and whether it may reflect negatively on the State's selection of a vendor. The State reserves the right to disqualify any vendor on the grounds of actual or apparent conflict of interest.

(8) All employees assigned to the project are authorized to work in this country.

(9) The company has a written equal opportunity policy that does not discriminate in employment practices with regard to race, color, national origin, physical condition, creed, religion, age, sex, marital status, sexual orientation, developmental disability or handicap.

(10) The company has a written policy regarding compliance for maintaining a drug-free workplace.

(11) Vendor understands and acknowledges that the representations within their proposal are material and important, and will be relied on by the State in evaluation of the proposal. Any vendor misrepresentations shall be treated as fraudulent concealment from the State of the true facts relating to the proposal.

(12) Vendor must certify that any and all subcontractors comply with Sections 7, 8, 9, and 10, above.

(13) The proposal must be signed by the individual(s) legally authorized to bind the vendor per NRS 333.337.

Vendor Company Name Swaggart Enterprises, Inc.

Vendor Signature

Print Name

Cecil M. Swaggart

Date 2/1/17

### ATTACHMENT I - CERTIFICATION REGARDING LOBBYING

#### Certification for Contracts, Grants, Loans, and Cooperative Agreements

The undersigned certifies, to the best of his or her knowledge and belief, that:

- (1)No Federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement.
- (2)If any funds other than Federally appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form-LLL, "Disclosure of Lobbying Activities," in accordance with its instructions.
- (3)The undersigned shall require that the language of this certification be included in the award documents for all sub awards at all tiers (including subcontracts, sub grants, and contracts under grants, loans, and cooperative agreements) and that all sub recipients shall certify and disclose accordingly.

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

| By: | S/Cecil M. Swaggart, President                       | 2/1/17 |
|-----|------------------------------------------------------|--------|
|     | Signature of Official Authorized to Sign Application | Date   |

For: Swaggart Enterprises, Inc.

Vendor Name

Fire Fuels Reduction and Vegetation Management

Project Title

| Brian Sandoval                                |
|-----------------------------------------------|
| Governor                                      |
|                                               |
| Jeffrey Haag                                  |
| Administrator                                 |
|                                               |
| Amendment 1 to Request for Qualification 3282 |
| January 20, 2017                              |
| January 10, 2017                              |
| February 7, 2017                              |
|                                               |

The following shall be a part of RFQ 3282 for *Fire Fuels Reduction and Vegetation Management Services.* If a vendor has already returned a proposal and any of the information provided below changes that proposal, please submit the changes along with this amendment. You need not re-submit an entire proposal prior to the opening date and time.

Nancy Feser, Procurement Staff Member

Note: Body read & deleted

AGENCY CONTACT:

Vendor shall sign and return this amendment with proposal submitted.

| NAME OF VENDOR          | Swaggart Enterprises, In | nc.  |        |
|-------------------------|--------------------------|------|--------|
| AUTHORIZED<br>SIGNATURE | Cecil M. Swaggart        |      |        |
| TITLE                   | President                | DATE | 2/1/17 |

RFQ 3282 Amendment 1

This document must be submitted in the "State Documents" section/tab of vendors' technical proposal

Tab V - Attachment B, Technical Certification of Compliance with Terms and Conditions of RFQ

Attachment B with an original signature by an individual authorized to bind the organization must be included in this tab.

If the exception and/or assumption require a change in the terms or wording of any section of the RFQ, the contract, or any incorporated documents, vendors *must* provide the specific language that is being proposed on *Attachment B*.

Only technical exceptions and/or assumptions should be identified on *Attachment B*.

The State will not accept additional exceptions and/or assumptions if submitted after the RFQ response deadline. If vendors do not specify any exceptions and/or assumptions in detail at time of submission, the State will not consider any additional exceptions and/or assumptions

### ATTACHMENT B - TECHNICAL CERTIFICATION OF COMPLIANCE WITH TERMS AND CONDITIONS OF RFQ

I have read, understand and agree to comply with **all** the terms and conditions specified in this Request for Qualification.

YES x I agree to comply with the terms and conditions specified in this RFQ.

NO I do not agree to comply with the terms and conditions specified in this RFQ.

If the exception and/or assumption require a change in the terms in any section of the RFQ, the contract, or any incorporated documents, vendors *must* provide the specific language that is being proposed in the tables below. If vendors do not specify in detail any exceptions and/or assumptions at time of proposal submission, the State will not consider any additional exceptions and/or assumptions during negotiations.

| Company Name | Swaggart Enterprises, Inc. |           |             |
|--------------|----------------------------|-----------|-------------|
| Signature    |                            |           |             |
| Print Name   | Cecil M. Swaggart          | President | Date 2/1/17 |

Vendors MUST use the following format. Attach additional sheets if necessary.

### EXCEPTION SUMMARY FORM

| EXCEPTION # | RFQ SECTION<br>NUMBER | RFQ<br>PAGE NUMBER | EXCEPTION<br>(Complete detail regarding exceptions must be<br>identified) |
|-------------|-----------------------|--------------------|---------------------------------------------------------------------------|
|             |                       |                    |                                                                           |
|             |                       |                    |                                                                           |
|             |                       |                    |                                                                           |
|             |                       |                    |                                                                           |

### ASSUMPTION SUMMARY FORM

| ASSUMPTION # | RFQ SECTION<br>NUMBER | RFQ<br>PAGE NUMBER | ASSUMPTION<br>(Complete detail regarding assumptions must be<br>identified) |
|--------------|-----------------------|--------------------|-----------------------------------------------------------------------------|
|              |                       |                    |                                                                             |
|              |                       |                    |                                                                             |
|              |                       |                    |                                                                             |
|              |                       |                    |                                                                             |

Tab VI - Section 3.2 - General Minimum Qualifications

Vendors must place their written response(s) in *bold/italics* immediately following the applicable RFQ question, statement

### 3.2 MINIMUM QUALIFICATIONS

It is mandatory that each component listed below in the Minimum Qualifications be addressed. Failure to address each component will result in disqualification of the RFQ response. Vendors proposing to receive an award through this RFQ must provide a detailed description of their SOQ, which must include, at a minimum, the following information.

**3.2.1** Vendors will be required to have appropriate license(s) and insurance to qualify for all work in this RFQ. Copy of appropriate license(s) must be submitted with proposal; and

No licenses are required for the items of work proposed.

Swaggart Enterprises, Inc. maintains automobile, liability, and workman's compensation insurance as customarily required for the items of work proposed and will provide certificates of insurance if awarded a contract.

**3.2.2** Vendors may also be required to provide a Performance Security in the form of a Surety Bond, Certificate of Deposit or Treasury Note. This requirement will be on a project by project basis, and will be in an amount up to 100% of the project total.

Swaggart Enterprises, Inc. has bonding capacity and will provide bonds if and when required on projects that the Company elects to bid.

Tab VII - Section 3.3 - Technical Minimum Qualifications

Vendors must place their written response(s) in *bold/italics* immediately following the applicable RFQ question, statement

#### TECHNICAL MINIMUM QUALIFICATIONS

#### 3.3 BIDDING PROCESS

Using Agencies will utilize a bidding system on an as needed basis for each project, and the awarded vendors will be notified based on the project's needs. The RFQ does not hold awarded vendors to any prices, nor does it obligate the State to purchase goods or services from all awarded vendors. The purchase amount will be controlled by the individual using agencies through a purchase order submitted to and accepted by the vendor once an individual project has been bid and awarded.

Swaggart Enterprises, Inc. understands that the Company will be entitled to bid on projects for which it is qualified, that it may or may not be awarded any work, and that payment for work awarded will be subject to terms of the purchase order. Tab VIII- Section 4 - Company Background and References

Vendors must place their written response(s) in *bold/italics* immediately following the applicable RFQ question, statement and/or section. This section must also include the requested information in *Section 5.2, Subcontractor Information*, if applicable.

### Contents of Tab VIII Section 4 - Company Background and References

- VENDOR INFORMATION
- EXPERIENCE, PAST PERFORMANCE & TECHNICAL CAPABILITY
- BUSINESS REFERENCES
  - Reference #: 1 Justin Hanley, COR, USDI, Bureau of Land Management Rebecca Undlin, Contracting Officer, USDI, BLM
  - Reference #: 2 Kelly Hoffer, Contracting Officer's Representative; Pat Fort, Contracting Officer

Reference #: 3 - Brad Jessop, Fuels Natural Resource Specialist

#### COMPANY BACKGROUND AND REFERENCES

#### VENDOR INFORMATION

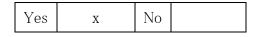
| Question                                        | Response                                |
|-------------------------------------------------|-----------------------------------------|
| Company name:                                   | Swaggart Enterprises, Inc.              |
| Ownership (sole proprietor, partnership,        | Corporation                             |
| etc.):                                          |                                         |
| State of incorporation:                         | Oregon                                  |
| Date of incorporation:                          | 1995                                    |
| # of years in business:                         | 49 (dba Swaggart Contracting 1968-95;   |
|                                                 | Swaggart Enterprises, Inc 1995-present) |
| List of top officers:                           | Cecil M. Swaggart, President            |
|                                                 | Nancy K. Swaggart,                      |
|                                                 | Vice-President &                        |
|                                                 | Secretary/Treasurer                     |
| Location of company headquarters:               | Hermiston, Oregon                       |
| Location(s) of the company offices:             | Hermiston, Oregon                       |
| Location(s) of the office that will provide the | Hermiston, Oregon                       |
| services described in this RFQ:                 |                                         |
| Number of employees locally with the            | 15                                      |
| expertise to support the requirements           |                                         |
| identified in this RFQ:                         |                                         |
| Number of employees nationally with the         | 15                                      |
| expertise to support the requirements in this   |                                         |
| RFQ:                                            |                                         |
| Location(s) from which employees will be        | Hermiston, Oregon                       |
| assigned for this project:                      |                                         |

<u>Please be advised</u>, pursuant to NRS 80.010, a corporation organized pursuant to the laws of another state must register with the State of Nevada, Secretary of State's Office as a foreign corporation before a contract can be executed between the State of Nevada and the awarded vendor, unless specifically exempted by NRS 80.015.

The selected vendor, prior to doing business in the State of Nevada, must be appropriately licensed by the State of Nevada, Secretary of State's Office pursuant to NRS76. Information regarding the Nevada Business License can be located at <a href="http://sos.state.nv.us">http://sos.state.nv.us</a>.

| Question                        | Response                           |
|---------------------------------|------------------------------------|
| Nevada Business License Number: | To be obtained if awarded contract |
| Legal Entity Name:              | Swaggart Enterprises, Inc.         |

Is "Legal Entity Name" the same name as vendor is doing business as?



Vendors are cautioned that some services may contain licensing requirement(s). Vendors shall be proactive in verification of these requirements prior to proposal submittal. Proposals that do not contain the requisite licensure may be deemed nonresponsive.

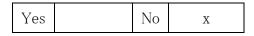
Has the vendor ever been engaged under contract by any State of Nevada agency?

| Yes | No | Х |
|-----|----|---|
|-----|----|---|

Are you now or have you been within the last two (2) years an employee of the State of Nevada, or any of its agencies, departments, or divisions?

| Yes | No | Х |
|-----|----|---|
|-----|----|---|

Disclosure of any significant prior or ongoing contract failures, contract breaches, civil or criminal litigation in which the vendor has been alleged to be liable or held liable in a matter involving a contract with the State of Nevada or any other governmental entity. Any pending claim or litigation occurring within the past six (6) years which may adversely affect the vendor's ability to perform or fulfill its obligations if a contract is awarded as a result of this RFQ must also be disclosed. Does any of the above apply to your company?



Vendors must review the insurance requirements specified in *Attachment E, Insurance Schedule for RFQ 3282.* Does your organization currently have or will your organization be able to provide the insurance requirements as specified in *Attachment E.* 

| Yes | Х | No |  |
|-----|---|----|--|
|-----|---|----|--|

Upon contract award, the successful vendor **will** provide the Certificate of Insurance identifying the coverages as specified in *Attachment E, Insurance Schedule for RFQ 3282.* 

Company background/history and why vendor is qualified to provide the services described in this RFQ. Limit response to no more than five (5) pages.

See Past Experience, Performance & Technical Capability narrative following this information form.

Also See Tab X Exhibit 1 - 14-Year Résumé

Length of time vendor has been providing services described in this RFQ to the public and/or private sector. Please provide a brief description.

49 Years:

See Past Experience, Performance & Technical Capability narrative following this information form.

Also See Tab X Exhibit 1 - 14-Year Résumé

Financial information and documentation to be included in Part III, Confidential Financial Information of vendor's response in accordance with Section 10.5, Part III - Confidential Financial Information.

Dun and Bradstreet Number – 958–543–3019

Federal Tax Identification Number - 93-1129625

#### SUBCONTRACTOR INFORMATION

Does this RFQ response include the use of subcontractors?

| Yes | No | Х |
|-----|----|---|
|-----|----|---|

81089 North Edwards Road <u>swaggartent@earthlink.net</u> PO Box 250, Hermiston, OR 97838 Phone 541-289-1641, Fax 541-289-1642 E-mail:

Web Site: www.swaggartenterprises.com

TIN: 93-1129625

DUNS: 95-8543019

Cage Code: 3D6C7

# **EXPERIENCE, PAST PERFORMANCE & TECHNICAL CAPABILITY**

The Principals & The Company

### Experience

Swaggart Enterprises, Inc. is an Oregon corporation, *a family-owned business* based in Hermiston, Umatilla County, Oregon. The principals have nearly *50 years* experience as forestry contractors.

Cecil Swaggart is the President & General Manager. He holds an Oregon Professional Logger Certificate as well as a California Class A Timber Operator's License.

Nancy Swaggart is the Vice-President, Secretary-Treasurer, and Business Manager.

Swaggart Enterprises, Inc. holds an *Oregon Contractor's License*, and is a *certified Small Business* registered with the Small Business Administration (SBA).

Swaggart's extensive experience has included cattle ranching, logging, and road construction, as well as slash disposal, site preparation, hazardous forest fuels reduction, range restoration, tree thinning, water systems development, stream restoration, road reclamation, trail & landing reclamation, sub-soiling, hazardous materials site cleanup, forest products transportation, heavy equipment hauling, a wide variety of excavation work, land subdivision, and residential development. Cecil & Nancy Swaggart have worked with numerous public agencies as well as forest products firms and private landowners. They have also dedicated intensive effort to forest & range management practices on their own lands in Oregon and Montana.

**Cecil & Nancy Swaggart** have owned and operated ranches encompassing thousands of acres of grazing and timber land in Oregon and Montana. As their living comes from the land, Cecil & Nancy Swaggart are committed to wise use and care of natural resources.

# Past Performance

Swaggart Enterprises, Inc. has completed more than *70 projects* in eight western states *during the past ten years*. In addition to this, Cecil & Nancy Swaggart have performed literally *hundreds of jobs* since starting their contracting business nearly *50 years* ago.

### Swaggart has ...

▶ Performed *hazardous forest fuels reduction* & *range restoration* treatments on over *35,000 acres*. Work was performed in a variety of vegetation types including pinyon pine & juniper, sagebrush chaparral, ponderosa pine, Douglas-fir, Russian olive, salt cedar, and others using an array of mastication, cutting, and piling machinery.

► Completed numerous road *reclamation* and *earth-moving* projects using bulldozers, excavators, front-end loaders, dump trucks, road graders, etc.. Specific jobs involved sub-soiling, restoration of trails & landings, road reclamation, draw shaping, road ripping & re-contouring, road grading, bridge footing maintenance, storm-proofing, culvert installation & removal, erosion control seeding, and other road repair & excavation work.

► Constructed several underground and above ground *irrigation systems*. These projects included site preparation, installation of base course and surface rock, road maintenance, and laying many miles of irrigation pipe and electrical wiring.

▶ Built *county-standard roads* and installed *irrigation, electrical, and septic systems* to state & county specifications.

▶ Performed several projects at the National Laboratory at Los Alamos, New Mexico. This work involved *cleanup of hazardous materials* from deep canyons using a skyline cable yarder, Spyder walking excavator, and a wide variety of specialized equipment.

▶ Qualified for 14 years in 17 states under several the Bureau of Land Management *National Hazardous Fuels Reduction IDIQ* (indefinite delivery, indefinite quantity) contracts, completing a wide variety of task orders throughout the western United States.

▶ Received awards of Indefinite Delivery, Indefinite Quantity (IDIQ) and Blanket Purchase Agreement (BPA) contracts, and completed numerous project task orders, for the U. S. Bureau of Land Management, Forest Service, Fish & Wildlife Service, and Department of Energy. Contracts have included National Hazardous Fuels Reduction, Central Oregon Restoration Project, Wallowa-Whitman & Umatilla Mechanical Fuels, Walla Walla Mechanical Fuels Project, Tower Decommissioning, IDIQ for Fire Management, and Transmission Line Tree Clearing.

## See Tab X for the following additional information:

- Exhibit 1 Résumé of Swaggart Enterprises, Inc. : Descriptions of Projects Completed 2003 to Present, Work-in-Progress & Work Under Contract
- Exhibit 2 Photos of Timbco Hydro-Buncher with Birdseye mastication head
- Exhibit 3 Equipment List

# EQUIPMENT FOR HAZARDOUS FUELS REDUCTION

Swaggart can meet a wide range of *hazardous fuels reduction* treatment specifications. Here are brief descriptions of our primary *masticating, cutting, and piling machinery*.

Timbco Steep-Slope Hydro-Bunchers.— The Timbco is a *low ground-pressure*, trackmounted-swing machine with *360-degree continuous swing* and a *27-foot articulated hydraulic boom*. Each Timbco is equipped with a Birdseye vertical-shaft mastication *head* built by Wagway, Inc.. Each Timbco is also equipped with a *Hotsaw cutting head* and stem *accumulator* for felling and bunching.

The Timbco is 9 feet, 8 inches wide. It weighs roughly 65,000 pounds; is equipped with standard Caterpillar track pads; and has a *ground pressure less than 7.0 pounds per square inch*. The Caterpillar 330 D7 track system provides *exceptional footing on steep slopes*. The operator's cab is offers excellent visibility and protection. The cab is ROPS / FOPS / OPS certified for safety, and levels to a horizontal position for safe, efficient operation on *slopes up to 51%*. This combination of features gives the operator a good view of the trees and terrain, while confined in a safe and level cab.

Birdseye Vertical-Shaft Mastication Head.—The Birdseye vertical-shaft mastication head is *only 46 inches wide*. It has a 42-inch disc with a total of *40 sharp cutter teeth*, located around the perimeter as well as on the top and bottom.

With a full 260 Hp supplied to the head it can *chip, grind, and shred* trees and brush *faster and finer* than other machines. The ground wood fiber is blown away from the head in a fine spray and is deposited evenly over the ground, leaving a well-distributed *masticated mulch*.

The *head tilts 45 degrees* side-to-side and *270 degrees* front-to-back, so it can follow the contour of the ground and the vegetation it is treating. All the *chips blow to one side*, so the operator can direct the flow away from property lines, unit boundaries, roads, trails, vehicles, structures, livestock, and people.

The Birdseye head works effectively on standing *trees up to 9 inches in diameter* as well as on seedlings & saplings, brush of all kinds, logging slash, and natural downfall. It can chew up logs of virtually any size—it just takes a little longer.

#### See Tab X Photo Exhibit 2 -Timbco Hydro-Buncher with Birdseye Grinding Head

John Deere 200 Excavator.—This *track-mounted-swing machine* has a hydraulic boom with a *working reach of 32 feet*. It is equipped with a Denis *52-inch, horizontal-shaft mastication head* outfitted with sharp cutter teeth (not blunt hammer heads). The mastication head runs at 3,000 RPM. Swaggart also has a Robotec *52-inch continuous-rotation brush grapple*, as well as a *bucket with hydraulic "thumb"* attachment for this

excavator. The Kobelco's ground pressure is *less than 6 pounds per square inch* when fully equipped.

Other available hazardous fuels reduction equipment.— Swaggart also has ready access to several Caterpillar 321 excavators equipped with FAE horizontal-shaft mastication heads, as well as a variety excavators with vertical-shaft and horizontal-shaft mastication heads, and an assortment of rubber-tire and skid-steer tractors with horizontal-shaft mastication heads.

### Swaggart's Full-Service Capability

**Swaggart Enterprises, Inc.** has all the mechanized machinery and expertise required to perform a wide variety of *hazardous fuels reduction* prescriptions, forest stewardship activities, and range restoration treatments—tasks such as chaining, chipping, crushing, grinding, mastication, mulching, piling, site preparation, sub-soiling, road reclamation, etc.—as well as product processing and removal, road construction, skyline yarding, and virtually any other kind of logging, forestry, or other natural resource project.

# QUALITY CONTROL

### **Quality Control Philosophy**

We attribute our excellent record of job quality and timely completion to our thorough *operator training,* intensive *hands-on supervision,* and regular *management oversight.* We believe that job quality takes precedence over production, and that quality control begins with worker *education,* is enhanced by constant *coaching,* and is maintained by management *direction.* We have learned that rework does not pay. Our emphasis on doing the job right the first time is an important key to our productivity and profitability.

### **Quality Control Procedures**

Here is a summary of Swaggart's effective quality control procedures …

The Operators.—*Quality control begins with the workers.* Swaggart ensures that all machine operators and other workers understand the desired end results and the specific technical specifications of the job. In addition to their initial training and briefing, all employees are coached periodically by Swaggart, and daily by his Field Superintendent, as the job progresses. This repetition assures that their work remains acceptable, and that any observed discrepancies are corrected immediately.

The Field Superintendent.—The *Field Superintendent* provides the second level of quality control. This is a hands-on foreman who is on the job every day. He is required by Swaggart to have a thorough understanding of the contract—particularly the Statement of Work and Performance Specifications. Each day he takes time to inspect all aspects of work-in-progress. When he finds discrepancies he takes immediate

corrective action.

**The Project Manager.**— The *Project Manager* is Cecil Swaggart, President & General Manager of Swaggart Enterprises, Inc. Cecil provides the *third level of quality control*. He periodically inspects the work-in-progress, coaches his supervisors and operators, and takes corrective action as necessary to ensure every aspect of contract compliance.

**Professional Assistance.**—Swaggart also employs an *Independent Consultant* as needed to make occasional walk-through quality inspections of work-in-progress. The consultant also assists with quantitative sampling, data analysis, and results reporting when required.

Quantitative Quality Control.—Swaggart's designated *Field Superintendent* performs *sample-plot data collection, quantitative analysis, and results reporting when required.* (Swaggart's consultant assists with this work as necessary.) Swaggart will submit a comprehensive *quantitative* quality control plan after contract award *if required.* 

We are a self-policing Company!

# **RESOURCE PROTECTION & PUBLIC SAFETY**

In the following section we offer some additional insight on how Swaggart protects natural resources and ensures public safety in the course of operations.

## **Special Considerations**

Safety Patrol & Fireguard.—When required *during periods of extreme fire danger*, Swaggart may employ a roving safety patrol & fireguard to provide fire reporting and initial attack. The patrol is used while machinery is working and may continue after working hours when necessary.

Fire Truck & Fire Tools.— When required *during all periods of extreme fire danger*, Swaggart keeps an approved fire truck with a pumper unit and cache of fire tools on the job. All employees receive training in the use of the fire pumper and firefighting tools.

**Warning Signs.**—Before work begins, the crew places warning signs at critical approaches to the project. These signs will alert the public to dangerous operations and advise people to *stay back 400 feet* from mastication machinery or other equipment.

Road Guards & Flagmen.—When working *adjacent to public roads and trails*, or along boundaries with private lands, Swaggart employs guards and flagmen as required to

control traffic and to provide for public safety.

Directional Chipping.—The mastication heads on the track-mounted-swing machinery are turned or tilted to direct the chip flow down to the ground or *away from fences, trails, roads, structures, and private land.* The operators have tested and proven this capability on many previous jobs.

Fuel & Lubricants.—The crew hauls all fuel and lubricants to the worksite daily and *does not store any hazardous materials on site* or on public lands.

**Communications.**—Road guards, flagmen, safety patrolmen, and fireguards use *two-way radios and cell phones* to coordinate with the machine operators and to ensure public safety as well as fire prevention and fire reporting.

**Cleanup Labor.**—Concurrently with cutting and grinding operations, laborers clean up any chips that inadvertently fall on *trails, roads, or private property*.

Camps.-The crew will not camp on the project site or on public lands.

# SWAGGART'S COMPANY SAFETY PLAN

**Swaggart Enterprises, Inc.** maintains a Safety & Health Plan customized specifically for Swaggart by the Associated Oregon Loggers (AOL). The program provides for periodic training sessions, safety meetings, site plan reports, job-site inspection reports, accident investigations, annual reviews, new employee orientation training, evaluation of employee safety performance, and maintenance of company safety & health policies.

#### BUSINESS REFERENCES

Vendors should provide a minimum of three (3) business references from similar projects performed for private, state and/or large local government clients within the last three (3) years.

Vendors must provide the following information for *every* business reference provided by the vendor and/or subcontractor:

The "Company Name" must be the name of the proposing vendor or the vendor's proposed subcontractor.

| Reference #: 1                     | Justin Hanley, COR, USDI, Bureau of Land Management;<br>Rebecca Undlin, Contracting Officer, USDI, BLM |                      |                   |
|------------------------------------|--------------------------------------------------------------------------------------------------------|----------------------|-------------------|
| Company Name:                      | Swaggart Enterprises, Inc.                                                                             |                      |                   |
| Identify                           | role company will ha                                                                                   | ave for this RFQ pro | ject              |
| (Check appropriate role below):    |                                                                                                        |                      |                   |
|                                    | X VENDOR                                                                                               |                      | SUBCONTRACT<br>OR |
| Project Name:                      | Five projects betwe                                                                                    | een 2005 and 2016    |                   |
|                                    | Primary Contact                                                                                        | Information          |                   |
| Name:                              | Justin Hanley, Contract Officer's Representative                                                       |                      |                   |
| Street Address:                    | BLM MT/DAK EASTERN DIST OFC,<br>111 GARRYOWEN RD,                                                      |                      |                   |
| City, State, Zip                   | MILES CITY, MT 59301                                                                                   |                      |                   |
| Phone, including area code:        | 406-233-2874                                                                                           |                      |                   |
| Facsimile, including<br>area code: |                                                                                                        |                      |                   |
| Email address:                     | jlhanley@blm.gov                                                                                       |                      |                   |
|                                    | Alternate Contac                                                                                       | t Information        |                   |
| Name:                              | Rebecca Undlin, Co                                                                                     | ontracting Officer   |                   |
| Street Address:                    | BLM MT/DAK E                                                                                           | ASTERN DIST OFC      | ,                 |
|                                    | 111 GARRYOWE                                                                                           | EN RD,               |                   |
| City, State, Zip                   | MILES CITY, M7                                                                                         | 59301                |                   |
| Phone, including area              | 406-233-2829                                                                                           |                      |                   |
| code:                              |                                                                                                        |                      |                   |
| Facsimile, including area code:    |                                                                                                        |                      |                   |

| Email address:                               | rundlin@blm.gov                                                                                                            |
|----------------------------------------------|----------------------------------------------------------------------------------------------------------------------------|
|                                              |                                                                                                                            |
|                                              |                                                                                                                            |
|                                              |                                                                                                                            |
|                                              | Project Information                                                                                                        |
| Brief description of the                     | Swaggart Enterprises, Inc. has completed the following five                                                                |
| project/contract and description of services | projects for the Miles City BLM District under Justin<br>Hanley and Rebecca Undlin:                                        |
| performed, including                         |                                                                                                                            |
| technical environment                        | Knowlton Mastication Phase IX – Bureau of Land                                                                             |
| (i.e., software                              | Management, Montana: 641 acres hazardous fuels                                                                             |
| applications, data                           | reduction thinning & mastication of ponderosa pine & Rocky<br>Mountain juniper east of Miles City, Montana, with Timbco    |
| communications, etc.) if                     | track-mounted-swing hydro-bunchers equipped with                                                                           |
| applicable:                                  | Birdseye vertical-shaft mastication heads, John Deere 200                                                                  |
|                                              | excavator equipped with a Denis horizontal-shaft mastication<br>head, and Cat 321 excavators equipped with FAE horizontal- |
|                                              | shaft mastication heads. (Completed September 2016)                                                                        |
|                                              |                                                                                                                            |
|                                              | Knowlton Fuels Reduction 2015 (Knowlton Mastication                                                                        |
|                                              | <b>Phase VIII) -</b> Bureau of Land Management, Miles City, MT: 463 acres Mechanical mastication of hazardous forest fuels |
|                                              | using two Timbco track-mounted-swing hydro-bunchers                                                                        |
|                                              | equipped with Birdseye vertical-shaft mastication heads and                                                                |
|                                              | a Kobelco a track-mounted-swing excavator equipped with a Denarco horizontal-shaft mastication head. (Completed            |
|                                              | September 2015)                                                                                                            |
|                                              | Cedar Creek - Anticline Fuels Reduction – Bureau of                                                                        |
|                                              | Land Management, Miles City, MT: 375 acres juniper                                                                         |
|                                              | mastication with track-mount-swing hydro-bunchers                                                                          |
|                                              | equipped with vertical-shaft mastication heads. (Completed November 2012)                                                  |
|                                              |                                                                                                                            |
|                                              | <b>Knowlton Grinding Phase II</b> – Bureau of Land<br>Management, Miles City, MT: 190 acres mechanical thinning            |
|                                              | and grinding using track-mounted-swing hydro-bunchers                                                                      |
|                                              | equipped with vertical-shaft mastication heads and a hydro-                                                                |
|                                              | axe equipped with a horizontal-shaft mastication head.<br>(Completed November 2009)                                        |
|                                              |                                                                                                                            |
|                                              | Moon Creek Hazard Fuel Treatment – Bureau of Land                                                                          |
|                                              | Management, Miles City, MT: 148 acres Hazardous Fuels<br>Reduction: Mechanical thinning & piling ponderosa pine            |
|                                              | using track-mounted-swing hydro-buncher equipped with                                                                      |
|                                              | hotsaw cutting head & accumulator arms; and track-                                                                         |

|                             | mounted-swing excavator equipped with rotating brush grapple. (Completed April 2005) |
|-----------------------------|--------------------------------------------------------------------------------------|
| Original                    | First of five projects began in 2005                                                 |
| Project/Contract Start      |                                                                                      |
| Date:                       |                                                                                      |
|                             |                                                                                      |
| Original                    | Last of five projects completed in 2016                                              |
| Project/Contract End        |                                                                                      |
| Date:                       |                                                                                      |
|                             |                                                                                      |
| Original                    | The total contract value of the <i>two most recent contracts</i>                     |
| Project/Contract            | is \$345,934. Contract value of the previous three projects                          |
| Value:                      | is not readily available.                                                            |
| Final Project/Contract      | Last of five projects completed in September 2016                                    |
| Date:                       |                                                                                      |
| Was project/contract        | All projects were completed on time.                                                 |
| completed in time           |                                                                                      |
| originally allotted, and if |                                                                                      |
| not, why not?               |                                                                                      |
| Was project/contract        | All projects were completed for the original bid price.                              |
| completed within or         |                                                                                      |
| under the original          |                                                                                      |
| budget/ cost proposal,      |                                                                                      |
| and if not, why not?        |                                                                                      |

#### BUSINESS REFERENCES

- Vendors should provide a minimum of three (3) business references from similar projects performed for private, state and/or large local government clients within the last three (3) years.
- Vendors must provide the following information for <u>every</u> business reference provided by the vendor and/or subcontractor:

The "Company Name" must be the name of the proposing vendor or the vendor's proposed subcontractor.

| Reference #: 2                | Kelly Hoffer, Contracting Officer's Representative; |                      |                   |
|-------------------------------|-----------------------------------------------------|----------------------|-------------------|
|                               | Pat Fort, Contracting Officer                       |                      |                   |
| Company Name:                 | Swaggart Enterprises, Inc.                          |                      |                   |
| Identify                      | role company will ha                                | ve for this RFQ proj | iect              |
|                               | (Check appropriat                                   | e role below):       |                   |
|                               | X VENDOR                                            |                      | SUBCONTRACT<br>OR |
| Project Name:                 | Eight projects betw                                 | veen 2004 and 2017   |                   |
|                               | Primary Contact                                     | Information          |                   |
| Name:                         | Kelly Hoffer, Contracting Officer's Representative  |                      |                   |
| Street Address:               | Bureau of Land Management                           |                      |                   |
|                               | Upper Snake Field Office,                           |                      |                   |
|                               | 1045 Hollipark Drive,                               |                      |                   |
| City, State, Zip              | Idaho Falls ID 83401                                |                      |                   |
| Phone, including area         | 208-709-2439                                        |                      |                   |
| code:                         |                                                     |                      |                   |
| Facsimile, including area     |                                                     |                      |                   |
| code:                         |                                                     |                      |                   |
| Email address:                | khoffer@blm.gov                                     |                      |                   |
| Alternate Contact Information |                                                     |                      |                   |
| Name:                         | Pat Fort, Contracti                                 | ing Officer          |                   |
| Street Address:               | Bureau of Land Ma                                   | nagement             |                   |
|                               | Bureau of Land Ma                                   | nagement             |                   |
|                               | Upper Snake Field                                   | Office,              |                   |
|                               | 1045 Hollipark Driv                                 | /е,                  |                   |
| City, State, Zip              | Idaho Falls ID 8340                                 | )1                   |                   |
| Phone, including area         | (208) 373-3910                                      |                      |                   |

| code:                                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|----------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Facsimile, including area                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| code:                                                                            | 4 . 011                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Email address:                                                                   | pfort@blm.gov                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|                                                                                  | Project Information                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| Brief description of the                                                         | Swaggart Enterprises, Inc. completed eight projects for the                                                                                                                                                                                                                                                                                                                                                                                                                     |
| project/contract and                                                             | Upper Snake River BLM District between 2004 and 2017.                                                                                                                                                                                                                                                                                                                                                                                                                           |
| description of services                                                          | Most contracts were under Contracting Officer Pat Fort                                                                                                                                                                                                                                                                                                                                                                                                                          |
| performed, including                                                             | and COR Kelly Hoffer.                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| technical environment                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| (i.e., software<br>applications, data<br>communications, etc.) if<br>applicable: | <b>CEDAR BUTTE GRINDING 2016</b> – Bureau of Land<br>Management, Idaho: 635 acres mechanical mastication of<br>juniper in the vicinity of Burley, Idaho, with Timbco track-<br>mount-swing Hydro-bunchers equipped with Birdseye<br>vertical-shaft mastication heads, John Deere 200 excavator<br>equipped with a Denis horizontal-shaft mastication head,<br>and Cat 321 excavators equipped with FAE horizontal-shaft<br>mastication heads. (Completed January 2017.)         |
|                                                                                  | <b>CEDAR BUTTE GRINDING UNIT E 2016</b> – Bureau of Land<br>Management, Idaho: 473 acres mechanical mastication of<br>juniper in the vicinity of Burley, Idaho, with Timbco track-<br>mount-swing Hydro-bunchers equipped with Birdseye<br>vertical-shaft mastication heads, John Deere 200 excavator<br>equipped with a Denis horizontal-shaft mastication head,<br>and Cat 321 excavators equipped with FAE horizontal-shaft<br>mastication heads. (Completed January 2017.)  |
|                                                                                  | <b>DEADMAN TREE GRINDING Unit B 2016</b> – Bureau of<br>Land Management, Idaho: 139 acres mechanical<br>mastication of juniper in the vicinity of Burley, Idaho, with<br>Timbco track-mount-swing Hydro-bunchers equipped with<br>Birdseye vertical-shaft mastication heads, John Deere 200<br>excavator equipped with a Denis horizontal-shaft mastication<br>head, and Cat 321 excavators equipped with FAE horizontal-<br>shaft mastication heads. (Completed January 2017.) |
|                                                                                  | <b>Cedar Butte Juniper Grinding</b> – Bureau of Land<br>Management, Idaho: 219 acres mechanical mastication of<br>juniper in the vicinity of Burley, Idaho, with Timbco track-<br>mount-swing Hydro-bunchers equipped with Birdseye<br>vertical-shaft mastication heads. (Completed January 2016)                                                                                                                                                                               |
|                                                                                  | <b>Deadman Juniper Grinding</b> – Bureau of Land<br>Management, Idaho: 174 acres mechanical mastication of                                                                                                                                                                                                                                                                                                                                                                      |

|                             | includes in the excitote of Damley, block a solution Theorem (c. 1                                                                                                                                                                                                                               |
|-----------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                             | juniper in the vicinity of Burley, Idaho, with Timbco track-<br>mount-swing Hydro-bunchers equipped with Birdseye<br>vertical-shaft mastication heads. (Completed January 2016)                                                                                                                  |
|                             | <b>Deadman Juniper Thinning</b> – Bureau of Land<br>Management, Idaho Falls, ID: 101 acres juniper grinding<br>using Timbco track-mount-swing hydro-bunchers equipped<br>with vertical-shaft mastication heads. (Completed January<br>2015)                                                      |
|                             | <b>Elba Grinding</b> – Bureau of Land Management, Burley, ID: 525 acres Range Restoration & Hazardous Fuels Reduction: Mechanical grinding juniper & other brush using track-mounted-swing hydro-buncher equipped with vertical-shaft mastication head. (Completed December 2004)                |
|                             | <b>Connor Grinding</b> – Bureau of Land Management, Burley,<br>ID: 270 acres Range Restoration & Hazardous Fuels<br>Reduction: Mechanical grinding juniper & other brush using<br>track-mounted-swing hydro-buncher equipped with vertical-<br>shaft mastication head. (Completed December 2004) |
| Original                    | The first of the eight contracts began in 2004.                                                                                                                                                                                                                                                  |
| Project/Contract Start      |                                                                                                                                                                                                                                                                                                  |
| Date:                       |                                                                                                                                                                                                                                                                                                  |
| Original                    | The eighth contract was completed in 2017.                                                                                                                                                                                                                                                       |
| Project/Contract End        | ~ ^                                                                                                                                                                                                                                                                                              |
| Date:                       |                                                                                                                                                                                                                                                                                                  |
| Original                    | Total value of the <i>most recent six contracts</i> completed in                                                                                                                                                                                                                                 |
| Project/Contract Value:     | 2015 - 2017 was \$415,137                                                                                                                                                                                                                                                                        |
| Final Project/Contract      | The eighth contract project was completed in January 2017                                                                                                                                                                                                                                        |
| Date:                       |                                                                                                                                                                                                                                                                                                  |
| Was project/contract        | All projects were completed on time.                                                                                                                                                                                                                                                             |
| completed in time           |                                                                                                                                                                                                                                                                                                  |
| originally allotted, and if |                                                                                                                                                                                                                                                                                                  |
| not, why not?               |                                                                                                                                                                                                                                                                                                  |
| Was project/contract        | All projects were completed for the original bid prices.                                                                                                                                                                                                                                         |
| completed within or         |                                                                                                                                                                                                                                                                                                  |
| under the original          |                                                                                                                                                                                                                                                                                                  |
| budget/ cost proposal,      |                                                                                                                                                                                                                                                                                                  |
| and if not, why not?        |                                                                                                                                                                                                                                                                                                  |

#### BUSINESS REFERENCES

Vendors should provide a minimum of three (3) business references from similar projects performed for private, state and/or large local government clients within the last three (3) years.

Vendors must provide the following information for *every* business reference provided by the vendor and/or subcontractor:

The "Company Name" must be the name of the proposing vendor or the vendor's proposed subcontractor.

| Reference #: 3                                       | Brad Jessop, Fuels Natural Resource Specialist                                                                                                                                                                                       |                        |             |
|------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------|-------------|
| Company Name:                                        | Swaggart Enterprises, Inc.                                                                                                                                                                                                           |                        |             |
| Identify role company will have for this RFQ project |                                                                                                                                                                                                                                      |                        |             |
| (Check appropriate role below):                      |                                                                                                                                                                                                                                      |                        |             |
|                                                      | VENDOR                                                                                                                                                                                                                               |                        | SUBCONTRACT |
|                                                      |                                                                                                                                                                                                                                      |                        | OR          |
| Project Name:                                        |                                                                                                                                                                                                                                      |                        |             |
|                                                      | Primary Contact Info                                                                                                                                                                                                                 |                        |             |
| Name:                                                | Brad Jessop, Fuels N                                                                                                                                                                                                                 | atural Resource Specie | alist       |
| Street Address:                                      | West Desert Distri                                                                                                                                                                                                                   |                        |             |
|                                                      | 2370 S Decker Lak                                                                                                                                                                                                                    | ,                      |             |
| City, State, Zip                                     | West Valley City, UT. 84119                                                                                                                                                                                                          |                        |             |
| Phone, including area code:                          | 801-977-4346 (office), 801-558-8055 (cell)                                                                                                                                                                                           |                        |             |
| Facsimile, including area code:                      |                                                                                                                                                                                                                                      |                        |             |
| Email address:                                       | bdjessop@blm.gov                                                                                                                                                                                                                     |                        |             |
| Alternate Contact Information                        |                                                                                                                                                                                                                                      |                        |             |
| Name:                                                |                                                                                                                                                                                                                                      |                        |             |
| Street Address:                                      |                                                                                                                                                                                                                                      |                        |             |
| City, State, Zip                                     |                                                                                                                                                                                                                                      |                        |             |
| Phone, including area code:                          |                                                                                                                                                                                                                                      |                        |             |
| Facsimile, including area code:                      |                                                                                                                                                                                                                                      |                        |             |
| Email address:                                       |                                                                                                                                                                                                                                      |                        |             |
| Project Information                                  |                                                                                                                                                                                                                                      |                        |             |
| Brief description of the                             |                                                                                                                                                                                                                                      | t was begun in Janu    |             |
| project/contract and                                 | scheduled for completion by March 31, 2017. The contract<br>is with the State of Utah, Department of Wildlife Resources,<br>but it is administered by the USDI Bureau of Land<br>Management. The work is now in progress and will be |                        |             |
| description of services                              |                                                                                                                                                                                                                                      |                        |             |
| performed, including technical                       |                                                                                                                                                                                                                                      |                        |             |
| environment (i.e., software                          | completed by March                                                                                                                                                                                                                   |                        |             |

| applications, data<br>communications, etc.) if<br>applicable: | <b>Bullhog Warm Spring Hills Phase I</b> – State of Utah,<br>Department of Wildlife Resources: 1,487 acres hazardous<br>fuels reduction & range restoration by mastication of Rocky<br>Mountain juniper with Timbco track-mounted-swing hydro-<br>bunchers equipped with Birdseye vertical-shaft mastication<br>heads, John Deere 200 excavator equipped with a Denis<br>horizontal-shaft mastication head, and Cat 321 excavators<br>equipped with FAE horizontal-shaft mastication heads.<br>(Scheduled for completion by March 31, 2017.) |
|---------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Original Project/Contract                                     | January 2017                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| Start Date:                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| Original Project/Contract End                                 | March 31, 2017                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| Date:                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| Original Project/Contract                                     | \$397,029                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| Value:                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| Final Project/Contract Date:                                  | In progress: Scheduled for completion by March 31, 2017                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Was project/contract                                          | In progress: Scheduled for completion by March 31, 2017                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| completed in time originally                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| allotted, and if not, why not?                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| Was project/contract                                          | The job will be finished for the original bid price.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| completed within or under the                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| original budget/ cost proposal,                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| and if not, why not?                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |

# Tab IX – Attachment G – Proposed Staff Résumé

Vendors must include all proposed staff resumes per *Section 5.4, Vendor Staff Resumes* in this section.

This section should also include any subcontractor proposed staff resumes, if applicable.

# Contents of Tab IX

Brief Biography of Cecil & Nancy Swaggart, Principals of Swaggart Enterprises, Inc.

Biographies of Key Personnel

# Brief Biography of Cecil & Nancy Swaggart

Address: 81089 North Edwards Road, PO Box 250, Hermiston, Oregon 97838

<u>Contact Data</u> Office telephones: 541–289–1641; Fax: 541–289–1642 Cell telephones: Cecil Swaggart 541–969–9256; Nancy Swaggart 541–969–2922

E-Mail: swaggartent@earthlink.net

Web Site: www.swaggartenterprises.com

**Cecil M. Swaggart** is the President & General Manager of Swaggart Enterprises, Inc.. He holds an *Oregon Professional Logger Certificate* as well as a *California Class A Timber Operator's License*.

Nancy K. Swaggart is the Vice-President, Secretary-Treasurer, and Business Manager of Swaggart Enterprises, Inc..

Swaggart Enterprises, Inc. is an Oregon corporation, *a family-owned business* based in Hermiston, Umatilla County, Oregon. The principals have nearly *50 years* experience as forestry contractors.

Swaggart Enterprises, Inc. holds an *Oregon Contractor's License*, and is a *certified Small Business* registered with the Small Business Administration (SBA).

## Cattle Ranching, Timberlands & Subdivision Developments

Cecil & Nancy Swaggart have owned and operated ranches encompassing thousands of acres of grazing and timber land in Oregon and Montana. For most of their adult lives, they owned and operated a large cattle ranch near the small town of Ritter in northeastern Oregon. This ranch was owned by the Swaggart family for three generations. Swaggarts recently sold the Ritter ranch and relocated their headquarters to Hermiston, Oregon.

Over the years, Cecil & Nancy have bought many large tracts of timberland which they harvested selectively and eventually resold.

Swaggarts have also developed several rural residential subdivisions including road construction and installation of water, septic, electrical power, and telephone systems.

# Logging & Forestry Contracting

Cecil Swaggart began forestry contracting in 1968. He started by piling logging slash with a bulldozer to supplement his ranching income. This business quickly mushroomed

into a full-fledged logging and road construction concern. For many years Cecil and his sons ran *three mechanized logging sides* (utilizing feller-bunchers, grapple skidders, mechanical log processors, and log loaders) and *two skyline-yarder sides*. They also owned and operated a *fleet of log trucks*, lowboy transport trucks, several types of dump trucks, and whole tree chippers. Concurrently, they *built and maintained forest roads* with large bulldozers, excavators, end-loaders, dump trucks, and road graders.

# Concurrent Contracting: Other types of work

Over the years, Swaggarts branched out into a variety of other related work. Projects involved development of extensive *irrigation systems* for large farms in northeastern Oregon, and *removal of debris from hazardous waste sites* at the Los Alamos National Laboratory in New Mexico.

# Hazardous Forest Fuels Reduction

Beginning in 2003, Cecil & Nancy started focusing their business less on logging and road construction and more on hazardous forest fuels reduction and forest & range restoration.

Since 2003, Cecil & Nancy Swaggart have completed more than 70 hazardous fuels reduction and forest & range restoration projects, treating more than 35,000 acres in eight western states.

Fuels reduction and restoration projects have included mechanical mastication, cutting & piling, skidding & decking, product processing, and product removal, as well as manual work with chainsaws and hand labor. Work has been performed in a wide variety of vegetation types including juniper, pinyon pine, chaparral, sagebrush, ponderosa pine, Douglas-fir, Russian olive, salt cedar, and others.

Fuels reduction and restoration projects have also involved a wide range of peripheral work such as stream restoration, road reclamation, trail & landing restoration, sub-soiling, and grass seeding.

Additionally, Swaggarts have completed several large chaining & seeding projects using Ely anchor chains dragged by Caterpillar D8 bulldozers with attached seed dribblers.

Around 2003, Swaggart's four sons formed Swaggart Brothers Contracting, a large logging and construction company based in Hermiston, Oregon. Much of the equipment and crew of Swaggart Brothers became readily available by lease to Cecil & Nancy Swaggart for occasional use by Swaggart Enterprises, Inc. as needed for particular projects.

# **Relationships & Networks**

Over the past 50 years, Cecil & Nancy have cultivated valuable relationships with numerous contractors, equipment dealers, financial institutions, and workers. These relationships enable them to acquire specialized equipment on short notice to perform specific contract requirements, and to augment their crews as necessary to meet production objectives and and contract deadlines.

### For further information about Swaggart's hazardous fuels reduction work see:

Tab VIII - Experience, Performance, and Capability

Tab X - Exhibit 1 - 14-year résumé of Swaggart Enterprises, Inc. Exhibit 2 - Equipment photographs Exhibit 3 - Equipment List

# **EXPERIENCE OF KEY PERSONNEL**

### **Biographies of Key Personnel**

Following are brief biographical sketches of just a few of Swaggart's key personnel.

## David Roe

David Roe is a resident of Twin Falls, Idaho. He has many years of practical operating and management experience in the hazardous fuels reduction business, both as an equipment operator and as a contractor. He has owned and operated various kinds of excavators and masticators. At this time, he concurrently operates equipment for Swaggart as an employee, utilizing some of his own machinery on Swaggart projects. *David Roe has more than 25 years of experience.* 

# Jacob Joseph Castro

Jake Castro is a life-long resident of Prineville, Oregon. He grew up in a logging family in a logging community. Jake first began working for Swaggart in 2008. He has run various kinds of heavy equipment, including large bulldozers and track-mounted hydro-bunchers. His work has included chaining, road obliteration, sub-soiling, and hazardous fuels reduction thinning & mastication. He has also worked as a pellet mill operator for Woodgrain Millwork in Prineville, Oregon. *Jake Castro has over ten years experience.* 

# Edward L. Davis

Ed Davis is a native resident of the John Day valley in Oregon. He has worked as a heavy equipment operator and supervisor for many years, running and supervising various types of excavators, backhoes, loaders, bulldozers, rock crushers, etc.. He has also worked as a welder and welding supervisor. Ed currently runs one of Swaggart's mastication machines. *Ed Davis has more than 35 years of experience.* 

# Dave Clark

Dave Clark is a resident of Pendleton, Oregon. He is a life-long trucker. For many years he ran his own fleet of long-haul, over-the-road trucks. Now semi-retired, he drives Swaggart's various lowboy transport trucks. *Dave Clark has about 50 years experience.* 

## Charles H. Hawkins III

Chuck Hawkins is the President & Principal Consultant for Hawkins & Associates, Inc., based in White Sulphur Springs, Montana. He has assisted Swaggart on numerous projects in several western states during the past 20 years.

Since 1979, Hawkins has provided *Timber Consulting & Project Management* services to clients through the western United States as well as in Central & South America, Eastern Europe, and Central & Southwest Africa. He has been employed as second-in-command of a multi-plant forest products enterprise, industrial timber manager & forester, logging manager, logging superintendent, logging & road construction contractor, and logging equipment operator. Hawkins has degrees in Forestry & Business (Industrial Organization & Management), and has completed the Project Management Institute core curriculum required for PMI Certification. *Chuck Hawkins has more than 45 years of experience in the timber* 

industry.

#### Tab 1

### Part II - Confidential Financial Information

RFQ Title: Fire Fuels Reduction & Vegetation Management

RFQ: 3282

Vendor Name: Swaggart Enterprises, Inc.

- Address: 81089 North Edwards Road PO Box 250 Hermiston, Oregon 97838
- Opening Date: February 7, 2017
- Opening Time: 2:00 PM

MASTER \_\_\_\_

#### Tab 2

### PART II - CONFIDENTIAL FINANCIAL INFORMATION

5.1.11 Financial information and documentation to be included in Part III, Confidential Financial Information of vendor's response in accordance with Section 10.5, Part III - Confidential Financial Information.

| 5.1.11.1 | Dun and Bradstreet Number - <i>958–543–3019</i>       |
|----------|-------------------------------------------------------|
| 5.1.11.2 | Federal Tax Identification Number - <i>93–1129625</i> |

\*\*